

1. Overview

1.1 The resources available to the Council are becoming ever tighter and underlying pressures are increasing. Running alongside this is the volatility and contraction of the wider economy. The key response to the greater risks which are faced is the need to further strengthen financial control mechanisms. For this reason, the Revenue Budget seeks to establish a balanced three year position for each of 2012-13, 2013-14 and 2014-15 using detailed plans to cover the whole period of the current Government spending review. By developing proposals that span all three years, this has enabled service transformation plans to be properly considered, developed and delivered over the medium term and to give the Council more stability when setting out proposals within future budget rounds.

1.2 The cash limits reflect best assumptions based upon published Government Spending Review detail. They have continued to be developed on that basis – on the best information currently available – but with a clear recognition that the major changes on the horizon from the Resource Review and worsening national finances will inevitably require a reappraisal of plans for 2013/14 onwards; we need to wait for more secure working detail as to their effects.

1.3 Consistent with the renewed RPPR Architecture, Service Areas are used as the basis for integrating financial and performance information and so allow for finer choices to be made about how resources are allocated and how services are commissioned. Cash limits have been established for the twelve agreed Service Areas. This builds on the former budget decision process based on directorates. The council's overall revenue strategy is to show how the authority plans to deal with reducing funding and continuing additional spending pressures using proposed cash limits which clearly focus on protecting front line services. The intention is not to focus simply on identifying cuts but, more positively, to decide how to spend well the budget that is available and to deliver the best possible value for money. Cash limits assume that efficiency savings will be achieved to finance any proposed service developments, unfunded demand pressures or to cover inflation. All services have prepared budgets within the cash limits set in these guidelines.

1.4 Last year, the Government carried out its major Spending Review (SR10) of local government expenditure. This saw the biggest reduction ever seen in Local Government funding in response to the Coalition Government's drive to reduce the national deficit. Furthermore, the impact of this reduction in funding was front loaded over the first two years of the Spending Review period 2011-12 to 2014-15.

1.5 In addition to reductions in Government formula funding, the Council has to address reductions in other Government grants, together with pressures on the existing budget and related assumptions on items such as demography, inflation, utility costs and contractual pressures.

1.6 In total, taking into account reductions in funding together with inescapable pressures and some service investment, £37m of savings have been required in 2011-12. The County Council sought to find efficiencies but some difficult decisions were inevitable. The Council is on track to deliver these savings. Furthermore savings (and costs avoided) will be recognised from collaborative working across the SE7 counties. Where relevant these are marked on the savings schedules at Annex 5.

1.7 This report builds on the Medium Term Plan 2012-13 to 2014-15 report taken to November's Cabinet which set out the challenges developing the Council Plan and its financial expression over the next three years. That report set out the scale of the financial challenge for the Council, having to find up to £51m over three years in response to general expenditure pressures in the order of £46m and general funding reductions of some £5m. In addition, specific grant reductions, and consequent savings over the next 3 years are also anticipated.

1.8 For 2012/13, we now know most specific grant allocations. Some £390,000 of savings will be required in some areas. (From Music Service and Community Safety in particular). In relation to Early Intervention Grant that has risen by £1.1m or 6.3%, but with the expectation that the increase will be needed to fund extensions to pre-school provision. The Grant for Learning Disability has risen by 2.5%, as previously signalled. For the medium term, it is unclear about the general trajectory for specific grants, but it is likely they will become subsumed into baselines under the wider Business Rates retention model. Last year we had been assuming a general 15% reduction for 2012/13 to 2014/15, unless specifically advised otherwise. With the exception of the Music Service grant we know little about allocations for 2013/14 and 2014/15. For the sake of scale, we assume it could be at least 10% over those two years. For the music service grant, the National Plan for music education sets out new hubs which will deliver music education in partnership with, and building on the work of, existing local authority music services. The funding for East Sussex CC is £1.2m for 2011/12 and £0.9m for 2012/13 (ref Appendix 4 – Federation of Music) reducing to £0.7m for 2013/14 and £0.5m for 2014/15, according to current indications.

Overall, therefore, specific grant savings over the next 3 years are assumed at some £4.8m – assuming at least 10% reduction in relevant grant over 2013/14 and 2014/15.

1.9 As regards Dedicated Schools Grant, the position for 2012/13 is as expected and in line with the principles employed in the current year.

1.10 In total, therefore, savings of some £56m should be planned for over the next three years. This is made up of £46m pressures; £5m general funding reduction; and, £4.8m specific grants.

2. Resource Perspective

2.1 At the time of the Government's Autumn Statement (in November 2010), GDP growth as reported by the Office of Budgetary Responsibility (OBR) was forecast at 2.1% for 2011. This was revised downwards to 1.7% in the March 2011 Budget when the OBR said: "Looking over the whole five-year forecast horizon, we expect this recovery to be weaker than the recoveries of the 1980s and 1990s, with the calendar year growth rate remaining below 3 per cent in every year."

2.2 The most recent OBR forecast issued alongside the Chancellor's Autumn Statement saw the GDP forecasts downgraded again to 0.9% for 2011 and 0.7% in 2012. For inflation, the actual and forecast figures for both RPI and CPI have worsened over the last twelve months, and despite a small reduction last month, they are still well above previous Bank of England forecasts, and indeed, the Bank's target rate of 2%. Each month, HM Treasury compiles a survey of financial forecasts from respected institutions. The latest published forecasts show that it is generally felt that whilst inflationary pressures are likely to subside over the next year, GDP growth will remain very weak, and unemployment is not likely to improve significantly.

2.3 The formula grant funding figures in this report are provisional but reflect previous announcements for 2012/13. That is helpful. Detailed individual Local Authority allocations are not yet available for 2013-14 onwards. For the purpose of our initial medium term planning, the formula grant figures have been reduced in line with the local authority average reductions contained within the existing Spending Review 2010. As mentioned earlier, this will have to be revisited as more detail emerges.

2.4 The Chancellor's Autumn Statement noted that the Government's Total Managed Expenditure in 2015-16 would be reduced by 0.9%. It is not straightforward at this stage to equate this to a specific reduction in Local Government funding, but initial calculation suggests a further cash reduction of 20% to 30%. However the reduction translates, the implication is that overall Local Government funding is likely to continue falling until at least 2016-17. The position will continue to be updated as greater clarity is provided by the Government on their medium term funding plans, but there is every likelihood further resource changes come in for 2013/14 onwards.

2.5 There is an assumed reduction in the formula grant to factor in the supposed reduction in Local Authority costs as schools transfer to Academy status. However, there is currently a Government review taking place of the methodology behind this. That will not affect 2012/13 but could be a risk for 2013/14 onwards.

2.6 The proposals for (local) retention of business rates, as the cornerstone of the Government's 'Local Government Resource Review' continue. Overall, the Government's intentions are two-fold. First, further incentive for economic growth and second reduce dependency of central government funding. Both ambitions are commendable, but the 'devil is in the detail'. This comes in from 2013/14 onwards. Essentially, from a starting point based on pre-existing formula grant, growth in grant is replaced by benefitting from the proceeds of growth in business rates with a 'top up' for Councils for which business rate was less than formula grant at the outset. The latest detailed proposals conform with expectations, but with the (unexpected) proposal that all Counties become 'top up' and most Districts become 'tariff' councils; and Districts receive 80% of the financial benefits of business growth and Counties get 20%. This mirrors the same % split of benefit from New Homes Bonus for Districts. The impact in 2 tier areas needs to be understood better over the coming months, but the initial reaction is to fear for the substance of incentives for County Councils. However, the 'implied' protection from being a significant top up County might be thought more attractive in some areas; especially if the inherent business rate base is limited.

2.7 A further pressure on funding in 2013/14 is likely as a result of the planned changes to the operation of Council Tax Benefit (CTB). As part of SR10 it was announced that local billing authorities would be required to operate local schemes to administer CTB. At the same time, benefit levels were to be cut by 10%. The risk here is that council tax collection rates could suffer as benefits and other discounts are reduced, resulting in shortfalls on the monies due. The latest consultation proposals confirm Government's intention but again more detail is required to understand precise effects.

3. Key Budget Assumptions

3.1 The Council's net budget requirement, which represents gross expenditure less income from sources including Dedicated Schools Grant (DSG), other specific grants, fees and charges, and other contributions, is funded from council tax and by Government through Formula Grant.

For the medium term, for 2013/14 onward, the current resource assumptions, based upon the current CSR are:

| | <u>2013/14</u> | <u>2014/15</u> |
|----------------------------|----------------|----------------|
| "Formula Grant"/Equivalent | - 1.0% | - 6.0% |
| Council tax | + 2.0% | + 2.0% |

3.2 The Council will levy a zero increase in council tax for 2012/13 and accept the new (one off) Council Tax Freeze Grant. To avoid an unmatched spending impact in 2013/14, Cabinet agreed to over-recover offsetting savings spread across 2012/13 and 2013/14, but without any material impact on working cash limits. In essence this was achieved by recognising some ongoing gains in treasury management and in the council tax base; coupled with some capitalisation of highways and buildings maintenance without reducing spending power in those two areas. The net effect is that £2m of the new one-off Council Tax Freeze Grant of £6m is required in 2012/13 to effect that smoothing; the remaining £4m has been added to the capital resource 'pot'. (Note: The effect of council tax freeze grant will distort year on year resource comparison).

3.3 Tax Base and Collection Fund Balances ~ The final notification from District and Boroughs is a gain of £2.7m in council tax base and estimated balances on District and Borough collection from fund accounts. That gain will be added to the pot of capital and one off resources. (Prior to the final notification, the working assumption was that £1m could be added to the Capital programme resource from this source).

3.4 Pay ~ For the 2012-13 budget, the assumption is that there will be no general pay award. If any of the pay bodies award employee increases over 0%, then these will have to be absorbed by the service in the first instance. Future years are built in at 2% for 2013-14 and 2014-15, slightly more than the Government's recently proposed 1% public sector pay cap. A 1% pay award broadly equates to an increase in costs of £1.5m

3.5 Pension Contribution Changes ~Employer pension contributions for 2012-13 are included at 19.8% with a 0.4% increase, and 20.1% for 2013-14 as previously agreed with Pension Fund in conjunction with actuarial advice. For 2013/14, the impact of auto-enrolment could generate additional pressures.

3.6 General Inflation ~ The simple assumption is for 4%. The reality is that any inflation has to be absorbed in cash limits unless specifically provided for. Clearly with inflation levels as they stand, this represents a pressure on budgets, which needs managing.

4. Revenue Budget 2012-13 and Medium Term Plans

4.1 The summary Medium Term Financial Plan (MTFP), to 2014/15 is set out at Annex 2. The key highlights are:

- (a) The overall cash reduction at service level for 2012/13 is 1.9% or £6m (with corporate support services taking 5%). The spending pressures are £13.1m, making total savings from general funding changes of £19.1m.
- (b) For the 3 years to 2014/15, the end of the current Spending Review, the cumulative average cash reduction is actually £4.9m or 1.5% and cumulative spend pressures are £45.8m. Making total savings against general funding of £50.7m. [This is as

introduced in paragraph 1.7 i.e. £5m plus £46m comprise the £51m (with roundings) and, ignoring specific grant changes).

(c) Some £9.7m of one off funding will be deployed to support the Children's Transformation over 2 years

(d) The continued growth in social care pressures, children's and adults, is also clear.

4.2 Annex 3 (a) attaches the draft budget for 2012-13 (set out for council tax purposes). The proposed budget requirement for 2012/13 for the County Council is £356.4m. The recommended precept (as set out in Annex 3b), to be met by council tax payers, is £240.8m which results in a band D council tax requirement of £1,158.30, the same as 2011/12. The 2012-13 budget proposed within this report represents a net decrease in total net budgeted expenditure of £1.7m (-0.5%) to £356.4m for 2012-13 compared to the 2011-12 budget, because of the required (unhelpful) treatment for Council Tax freeze grant in the budget calculation.

4.3 Annex 4 sets out specific grants.

4.4 Annex 5 details the spend pressures and savings plans considered by the appropriate scrutiny boards. These may be subject to change once the provisional Local Government Finance Settlement and Department of Education grants are finalised.

4.5 Annex 6 summarises the overall financial summary plan to 2014/15.

5.0 Reserves and Risk Assessment

5.1 This year, the use of reserves has been updated to bring it more in line with the current economic situation and the risks inherent within that context. The level of reserves should be determined by taking account of the strategic, operational and financial risks facing the County Council, but the process has allowed for some significant resources to be released. Annex 7 details the Statement of Reserves and Balances.

5.2 In determining a sensible level of reserves account has been taken of factors including:

- Specific risks and requirements (e.g. significant capital grant expectations);
- The scale, scope and deliverability of planned savings alongside the potential excess pressures of demography and highly volatile budget areas;
- The general financial climate.

5.3 Of these, the last point, in particular the potential combination of the Resource Review, Council Tax localisation, Academy funding changes and further reduction following the Chancellor's Autumn Statement – all starting in 2013/14 – represent very considerable risks.

5.4 Nevertheless, the opportunity has been taken to review all significant earmarked reserves. In relation to waste, with improvements in recycling and most significantly, the completion of the build phase of the 'Energy from Waste' plant – it is felt that £30m can be released from the reserve next year. Alongside that, an actuarial assessment of the insurance reserve shows we can release £2.5m of our insurance reserve. The capital programme reserve will be largely deployed over the next 2 years. (In crude terms that reserve, currently at £42m, would fund most of the Council's contribution to the Link Road as currently planned).

5.5 As it stands, based upon the current capital plan before Members, and following review, earmarked reserves will drop from £155m at 1 April 2012 to £72.9m by 31 March 2014; a reduction of £82.1m or 53% over the period.

5.6 In total, having reviewed and reduced reserves in some significant cases, I remain of the view that general and earmarked reserves are set at a reasonable level. In addition, I am also of the view that revenue estimates have been constructed in a sound way; bearing in mind the very volatile nature of some spend areas. The authority faces very significant risks especially over the medium term and starting from 2013/14 in particular. The reserve risks and issues have been rehearsed. On the spend side, the transfer of public health budgets in 2013/14 will be an issue alongside the ongoing risks of volatile social care pressures remain. (However, the possible extension of PCT monies into 2013/14 will assist). Added to this are the major transformation challenges facing Children's social care. As always, it will be vital to update the strategic risk register (and associated) and maintain close monitoring during the year in the normal way; coupled to ongoing management of departmental underspends across years to help manage risk. This is particularly the case for Adult Social Care.

6. Income

Annex 8 attaches details of fees and charges with a current requirement that income is maximised in line with annual inflation. (Income management is presently subject to a broader review).

ATTACHED:

Annex 1 ~ Provisional Grant Settlement Letter

Annex 2 ~ MTFP over the three years 2012/13 to 2014/15:-2012-13 by Service Areas

Annex 3a ~ Draft budget for 2012-13 (set out for council tax purposes)

Annex 3b ~ Precept for 2012-13

Annex 4 ~ Specific grants with their estimated 2012-13 values

Annex 5 ~ Spend pressures and savings plans

Annex 6 ~ Overall financial summary to 2014/15

Annex 7 ~ Statement of Reserves and Balances

Annex 8 ~ Fees and Charges

2012-13 Local Government Finance Settlement

The Parliamentary Under Secretary of State, Communities and Local Government Secretary of State for Communities and Local Government, today (8 December 2011) announced the Government's formal proposals on the distribution of Formula Grant to English local authorities for 2012-13. Today's draft settlement includes, for each authority, allocations of formula grant and other Government grants to local government for 2012-13.

The key features of the settlement are:

- Total formula grant for 2012-13 will be £27.8 billion
- In order to meet the local government control totals set in the 2010 Spending Review for this 2012-13 settlement and to meet the requirements of the Local Government Finance Act 1988, we are including Council Tax Freeze Grant for 2012-13 within the settlement. This will not affect the allocations for each council that the Department has set out for Council Tax Freeze Grant and the sub-total given in the breakdown table for each authority is the same as the provisional allocations for 2012-13 Formula Grant first proposed on 7 February 2011. This is in line with the Government's policy on multi year settlements, which is that the provisional proposals first published in February 2011 will not be changed except in entirely exceptional circumstances
- As in recent years, we are proposing floor damping arrangements for 2012-13. As we did last year, we are proposing banded floors for education/social services authorities and shire districts (four bands in each case), based on the extent to which different authorities are reliant on Government funding.

The Government is also proposing to provide a Transition Grant of £20 million in 2012-13, to ensure that no authority in receipt of formula grant faces a reduction of more than 8.8% in 'revenue spending power' in 2012-13. The definition of 'revenue spending power' is set out in the consultation document on Transition Grant on the Department's local government finance website. The weblink is below:

<http://www.local.communities.gov.uk/finance/1213/grant.htm>

Today also marks the start of the statutory consultation period with local government on the Government's proposed formula grant distribution. Consultation closes on 16 January 2012.

The data for your authority, East Sussex (LGF-FGD code R637), follows.

2012-13 Settlement

| | |
|---|--------------------|
| Adjusted 2011-12 Formula Grant (£) | 116,858,101 |
| Revenue Support Grant (£) | 2,176,249 |
| Redistributed Business Rates (£) | <u>112,265,969</u> |
| Formula Grant (£) | 114,442,218 |
| Grants Rolled In Using Tailored Distribution (£) | 17,794,801 |
| Relative Needs Amount (£) | 123,380,855 |
| Relative Resource Amount (£) | -64,724,650 |
| Central Allocation (£) | 41,377,708 |
| Floor Damping (£) | -9,415,036 |
| Top-Up to Avoid Losers From Additional £10 million | 48,155 |
| Council Tax Freeze Compensation | <u>5,980,384</u> |
| Formula Grant (£) | 114,442,218 |
| 2012 subnational population projection (number of people) | 524,059 |
| 2012 taxbase projection (band-D equivalents) | 209,931 |

| | Adjusted Base | Assessed Spending Pressures | | Cash Reduction Required | | Savings Required | | Assessed Spending Pressures | Cash Reduction Required | | Savings Required | | Assessed Spending Pressures | Cash Reduction Required | | Savings Required | | | |
|----------------------------------|-----------------|-----------------------------|--------------|-------------------------|--------------|------------------|---------------|-----------------------------|-------------------------|--------------|------------------|----------------|-----------------------------|-------------------------|-------------|------------------|--------------|----------------|--------------|
| | 2011/12 £000 | 2012/13 | | | | | | 2013/14 | | | | | | 2014/15 | | | | | |
| | | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | | |
| Older People | 61,004 | 392 | 0.6% | -1,256 | -2.1% | -1,648 | -2.7% | 9,958 | 16.3% | 1,797 | 2.9% | -8,161 | -13.4% | 3,079 | 5.0% | -826 | -1.4% | -3,905 | -6.4% |
| Working Age Adults | 61,381 | 756 | 1.2% | -1,889 | -3.1% | -2,645 | -4.3% | 2,118 | 3.5% | -697 | -1.1% | -2,815 | -4.6% | 2,156 | 3.5% | -842 | -1.4% | -2,998 | -4.9% |
| Universal Services | 45,187 | 252 | 0.6% | 208 | 0.5% | -44 | -0.1% | 860 | 1.9% | 870 | 1.9% | 10 | 0.0% | 912 | 2.0% | 908 | 2.0% | -4 | 0.0% |
| | 167,572 | 1,400 | 0.8% | -2,937 | -1.8% | -4,337 | -2.6% | 12,936 | 7.7% | 1,970 | 1.2% | -10,966 | -6.5% | 6,147 | 3.7% | -760 | -0.5% | -6,907 | -4.1% |
| SEN and Disability | 8,391 | 1,058 | 12.6% | -147 | -1.8% | -1,205 | -14.4% | 290 | 3.5% | 95 | 1.1% | -195 | -2.3% | 270 | 3.2% | -42 | -0.5% | -312 | -3.7% |
| Children's Social Care | 39,930 | 5,592 | 14.0% | -699 | -1.8% | -6,291 | -15.8% | 3,140 | 7.9% | 469 | 1.2% | -2,671 | -6.7% | 3,435 | 8.6% | -181 | -0.5% | -3,616 | -9.1% |
| Learning & Schools Effectiveness | 16,088 | 1,091 | 6.8% | -280 | -1.8% | -1,371 | -8.5% | 886 | 5.5% | 191 | 1.2% | -695 | -4.3% | 886 | 5.5% | -68 | -0.4% | -954 | -5.9% |
| | 64,409 | 7,741 | 12.0% | -1,126 | -1.7% | -8,867 | -13.8% | 4,316 | 6.7% | 755 | 1.2% | -3,561 | -5.5% | 4,591 | 7.1% | -291 | -0.5% | -4,882 | -7.6% |
| Economy | 1,753 | 21 | 1.2% | -31 | -1.8% | -52 | -3.0% | 35 | 2.0% | 21 | 1.2% | -14 | -0.8% | 35 | 2.0% | -8 | -0.5% | -43 | -2.5% |
| Transport | 31,969 | 2,321 | 7.3% | -560 | -1.8% | -2,881 | -9.0% | 1,192 | 3.7% | 375 | 1.2% | -817 | -2.6% | 992 | 3.1% | -145 | -0.5% | -1,137 | -3.6% |
| Environment | 33,891 | 904 | 2.7% | -584 | -1.8% | -1,488 | -4.4% | 628 | 1.9% | 392 | 1.2% | -236 | -0.7% | 576 | 1.7% | -151 | -0.5% | -727 | -2.1% |
| | 67,613 | 3,246 | 4.8% | -1,175 | -1.8% | -4,421 | -6.5% | 1,855 | 2.7% | 788 | 1.2% | -1,067 | -1.6% | 1,603 | 2.4% | -304 | -0.4% | -1,907 | -2.8% |
| Community Services | 9,637 | 164 | 1.7% | -168 | -1.7% | -332 | -3.4% | 436 | 4.5% | 113 | 1.2% | -323 | -3.4% | 191 | 2.0% | -44 | -0.5% | -235 | -2.4% |
| Corporate Governance | 3,371 | 53 | 1.6% | -55 | -1.6% | -108 | -3.2% | 62 | 1.8% | 37 | 1.1% | -25 | -0.7% | 62 | 1.8% | -14 | -0.5% | -76 | -2.3% |
| Corporate Support Services | 11,109 | 438 | 3.9% | -555 | -5.0% | -993 | -8.9% | 325 | 2.9% | -555 | -5.0% | -880 | -7.9% | 235 | 2.1% | -555 | -5.0% | -790 | -7.1% |
| | 24,117 | 655 | 2.7% | -778 | -3.2% | -1,433 | -5.9% | 823 | 3.4% | -405 | -1.7% | -1,228 | -5.1% | 488 | 2.0% | -613 | -2.5% | -1,101 | -4.6% |
| Service Spend Total | 323,711 | 13,042 | 4.0% | -6,016 | -1.9% | -19,058 | -5.9% | 19,930 | 6.2% | 3,108 | 1.0% | -16,822 | -5.2% | 12,829 | 4.0% | -1,968 | -0.6% | -14,797 | -4.6% |

| | Adjusted Base | Assessed Spending Pressures | | Cash Reduction Required | | Savings Required | | One Off Spend | | Recommended Budget | |
|--|------------------|-----------------------------|--------------|-------------------------|--------------|------------------|---------------|---------------|---|--------------------|--------------|
| | 2011/12 | 2012/13 | | | | | | | | | |
| | £000 | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % |
| Service Spend | | | | | | | | | | | |
| Older People | 61,004 | 392 | 0.6% | -1,256 | -2.1% | -1,648 | -2.7% | | | 59,748 | -2.1% |
| Working Age Adults | 61,381 | 756 | 1.2% | -1,889 | -3.1% | -2,645 | -4.3% | | | 59,492 | -3.1% |
| Universal Services | 45,187 | 252 | 0.6% | 208 | 0.5% | -44 | -0.1% | | | 45,395 | 0.5% |
| | 167,572 | 1,400 | 0.8% | -2,937 | -1.8% | -4,337 | -2.6% | | | 164,635 | -1.8% |
| SEN and Disability | 8,391 | 1,058 | 12.6% | -147 | -1.8% | -1,205 | -14.4% | | | 8,244 | -1.8% |
| Children's Social Care | 39,930 | 5,592 | 14.0% | -699 | -1.8% | -6,291 | -15.8% | | | 39,231 | -1.8% |
| Learning & Schools Effectiveness | 16,088 | 1,091 | 6.8% | -280 | -1.8% | -1,371 | -8.5% | | | 15,808 | -1.8% |
| | 64,409 | 7,741 | 12.0% | -1,126 | -1.8% | -8,867 | -13.8% | | | 63,283 | -1.8% |
| Economy | 1,753 | 21 | 1.2% | -31 | -1.8% | -52 | -3.0% | | | 1,722 | -1.8% |
| Transport | 31,969 | 2,321 | 7.3% | -560 | -1.8% | -2,881 | -9.0% | | | 31,409 | -1.8% |
| Environment | 33,891 | 904 | 2.7% | -584 | -1.8% | -1,488 | -4.4% | | | 33,307 | -1.8% |
| | 67,613 | 3,246 | 4.8% | -1,175 | -1.8% | -4,421 | -6.5% | | | 66,438 | -1.8% |
| Community Services | 9,637 | 164 | 1.7% | -168 | -1.7% | -332 | -3.4% | | | 9,469 | -1.8% |
| Corporate Governance | 3,371 | 53 | 1.6% | -55 | -1.6% | -108 | -3.2% | | | 3,316 | -1.7% |
| Corporate Support Services | 11,109 | 438 | 3.9% | -555 | -5.0% | -993 | -8.9% | | | 10,554 | -5.0% |
| | 24,117 | 655 | 2.7% | -778 | -3.2% | -1,433 | -5.9% | | | 23,339 | -3.2% |
| Service Spend Total | 323,711 | 13,042 | 4.0% | -6,016 | -1.9% | -19,058 | -5.9% | | | 317,695 | -1.9% |
| Corporate Spend | | | | | | | | | | | |
| Treasury Management, new borrowing, etc | 40,044 | 154 | | 154 | | 0 | | 4,000 | | 40,198 | |
| Council tax etc. gain to capital spend | | | | | | | | | | 4,000 | |
| Previous year Collection Fund Surplus | 1,090 | -1,090 | | -1,090 | | 0 | | | | 0 | |
| Less: Capitalise Highways Maintenance over 4 years (£5m) | | -1,250 | | -1,250 | | 0 | | | | -1,250 | |
| Less: Capitalise Building Maintenance over 4 years (£1m) | | -250 | | -250 | | 0 | | | | -250 | |
| Redundancy Provision | 500 | | | | | | | | | 500 | |
| Council tax (etc.) gain to capital spend | | 1,609 | | 1,609 | | | | 1,085 | | 2,694 | |
| Other Levies | 438 | 9 | | 9 | | 0 | | | | 447 | |
| Corporate Spend Total | 42,072 | -818 | -1.9% | -818 | -1.9% | 0 | 0.0% | 5,085 | | 46,339 | 10.1% |
| Less Corporate Grants: | | | | | | | | | | | |
| Council Tax Freeze Grant (4yr - absorbed into formula grant) | -5,980 | 5,980 | | 5,980 | | | | | | 0 | |
| Council Tax Freeze Grant (1yr) | | -2,000 | | -2,000 | | 0 | | -4,000 | | -6,000 | |
| Local Services Support Grant 2012/13 | -1,683 | | | | | | | | | -1,683 | |
| Net Revenue Budget | 358,120 | 16,204 | 4.5% | -2,854 | -0.8% | -19,058 | -5.3% | 1,085 | | 356,351 | -0.5% |
| Less: | | | | | | | | | | | |
| Formula Grant | -117,815 | | | 9,353 | | | | | | | |
| Council Tax Freeze Grant (4yr - absorbed into formula grant) | | | | -5,980 | | | | | | | |
| | | | | 3,373 | | | | | | -114,442 | |
| Council Tax Collection Fund Est Surplus | -1,090 | | | 1,090 | | | | -1,085 | | -1,085 | |
| Council Tax Requirement | 239,215 | | | 1,609 | | | | 0 | | 240,824 | 0.7% |
| Taxbase | 206,522.80 | | | | | | | | | 207,911.86 | |
| Band D Council Tax | £1,158.30 | | 39 | | | | | | | £1,158.30 | |

Annex 3(b)

EAST SUSSEX COUNTY COUNCIL PRECEPT FOR 2012/13

| | £ | £ |
|---|-------------|--------------------|
| Net budget requirement | | 356,351,000 |
| Revenue Support Grant | 2,176,000 | |
| Business Rates Income | 112,266,000 | |
| Previous year's surpluses (deficits(-)) | 1,085,000 | |
| Council tax requirement | | 240,824,000 |
| Tax base | 207,911.86 | |
| Basic council tax | | £1,158.30 |
| Basic council tax as calculated above | £1,158.30 | Council tax (£) :- |
| Band A | 6/9 | 772.20 |
| Band B | 7/9 | 900.90 |
| Band C | 8/9 | 1,029.60 |
| Band D | 9/9 | 1,158.30 |
| Band E | 11/9 | 1,415.70 |
| Band F | 13/9 | 1,673.10 |
| Band G | 15/9 | 1,930.50 |
| Band H | 18/9 | 2,316.60 |
| Basic council tax as calculated above | £1,158.30 | Precept (£) :- |
| Tax base Eastbourne | 36,986.20 | 42,841,115 |
| Hastings | 29,614.00 | 34,301,896 |
| Lewes | 38,671.31 | 44,792,978 |
| Rother | 39,088.65 | 45,276,383 |
| Wealden | 63,551.70 | 73,611,934 |

As at Jan 2012

| Estimated Specific Grant Funding | | Initial Funding 2011/12 £000 | Cash Change 2012/13 £000 | year-on-year % | est. cash Funding 2012/13 |
|----------------------------------|---|---------------------------------|-----------------------------|----------------|---------------------------|
| A) | Direct Impact on County Council Services | | | | |
| CSD | Early Intervention Grant | 18,163 | 1,148 | 6.3% | 19,311 |
| CSD | Federation of Music | 1,027 | -102 | -9.9% | 925 |
| CSD | Extended Rights to Free Transport | 825 | 199 | 24.1% | 1,024 |
| CSD | Home Office Youth Offending Teams | 650 | 0 | 0.0% | 650 |
| CSD | Dept of Health Young People Pooled Treatment Budget | 200 | 0 | 0.0% | 200 |
| CSD | Home Office Substance Misuse Community Safety Fund | 78 | -39 | -50.0% | 39 |
| | | 20,943 | 1,206 | 5.8% | 22,149 |
| ASC | Learning Disability and Health Reform Grant (incl DC | 17,396 | 427 | 2.5% | 17,823 |
| ASC | Drug Intervention Programme | 341 | 0 | 0.0% | 341 |
| ASC | Safer Stronger Communities - Revenue | 459 | -227 | -49.5% | 232 |
| | | 18,196 | 200 | 1.1% | 18,396 |
| ET&E | DfT Support for Community Transport Services | 171 | -171 | -100.0% | - |
| ET&E | DEFRA Lead Local Flood Authority funding | 158 | 168 | 106.3% | 326 |
| ET&E | DCLG Planning: Habitats Regulations Assessments New Burdens | 17 | -17 | -100.0% | - |
| ET&E | Natural England | 217 | 78 | 35.9% | 295 |
| | | 563 | 58 | 10.3% | 621 |
| G&CS | Community Call for Action | 9 | -5 | -55.6% | 4 |
| | | 9 | -5 | -55.6% | 4 |
| Corp | Sussex IFCA | 58 | 0 | 0.0% | 58 |
| Corp | New Homes Bonus | 375 | 456 | 121.6% | 831 |
| | | 433 | 456 | 105.3% | 889 |
| | | 40,144 | 1,915 | 4.8% | 42,059 |
| B) | Indirect impact- where County Council acts as "agent" to transfer funds - detail mostly not yet received | | | | |
| CSD | Initial Teacher Training Grant (GTP) | 606 | | | 606 |
| CSD | Young People Learning Agency - 6th Form Funding | 8,563 | | | 8,131 |
| CSD | Young People Learning Agency - SEN Grant | 2,626 | | | 226 |
| CSD | Young People Learning Agency - Teachers Pay | 354 | | | 354 |
| CSD | Higher Education Funding Council grant | 1,082 | | | 1,082 |
| Schools | Dedicated Schools Grant | 307,584 | | | |
| ET&E | Skills Funding Agency | 720 | | | 720 |
| CSD | Family learning - Skills Funding Agency | 76 | | | 76 |
| CSD | Family learning | 117 | | | 117 |
| | | 321,728 | | | |
| Total | | 361,872 | | | |

Contents

| Department | Services Areas | Annex 5 |
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| Adult Social Care | Older People | 5.1 |
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| | Universal Services | 5.3 |
| Children's Services | SEN and Disability | 5.4 |
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3 Year Financials -

Directorate: Adult Social Care

Service Area: Older People

| | Adjusted base | | | |
|---|--------------------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash limit | 61,004 | 59,748 | 61,545 | 60,719 |
| Assessed Spending Pressures | | | | |
| Normal Inflation | | 1,162 | 1,157 | 1,231 |
| Personal Budgets | | 3,195 | 1,124 | 1,414 |
| Nursing and Residential | | (3,881) | | |
| LD and Health Reform Grant | | (413) | 445 | 434 |
| Reduction in Health Funding for Social Care | | 300 | 6,600 | |
| Homefield Place funding to Warwick House | | | 150 | |
| Extra Care Housing Scheme Developments | | 29 | 482 | |
| Total pressures | | 392 | 9,958 | 3,079 |
| Cash Limit Change (decrease) /increase | | (1,256) | 1,797 | (826) |
| Savings Required (below) | | (1,648) | (8,161) | (3,905) |
| | | 2012/13 | 2013/14 | 2014/15 |
| | | £000s | £000s | £000s |
| a) Efficiency savings | | | | |
| Within Independent Sector Care: | | | | |
| Service developments supporting personalisation and Improvements in procurements of service placements | | | | |
| Personal Budgets | | (115) | | (60) |
| Nursing and Residential | | (240) | (100) | |
| Redefining the Adult Social Care service offer | | (306) | (1,001) | (1,000) |
| Within Other Services: | | | | |
| Supported Accommodation | | | | |
| Battle Road, Hailsham - Extra Care | | | (187) | (160) |
| Extra Care - Bexhill-on-Sea | | | | (150) |
| 2011/12 Underspend Carried Forward | | | (2,615) | |
| Implementation of Fairer Contributions | | (987) | (200) | (100) |
| Total Current Savings | | (1,648) | (4,103) | (1,470) |
| Over/(under) achievement of savings | | - | (4,058) | (2,435) |
| Savings Required | | (1,648) | (8,161) | (3,905) |

Savings, Impacts and Proportions

Department: Adult Social Care
Service Area: Older People

| Service Area and Details | IMPACTS | 2012/13 AMOUNT £000s | %age of Service Area Budget | 2013/14 AMOUNT | 2014/15 AMOUNT | Low Impact Savings Category |
|---|--|----------------------------|--------------------------------------|-------------------|-------------------|-----------------------------------|
| | Assessed Pressures | 392 | | 9,958 | 3,079 | |
| | Cash reduction | 1,256 | | (1,797) | 826 | |
| | Total Savings required: | 1,648 | | 8,161 | 3,905 | |
| | Savings details: | | | | | |
| 1) High Impact | | | | | | |
| Redefining the ASC Service Offer | We will reduce demand on the community care budget by increasing access to reablement services to promote peoples independence. This approach will also be supported by broadening the availability of preventative and well-being services. Cases will be reviewed and if an individuals needs are assessed as having decreased, or if their needs can be met though access to preventative or other mainstream services, then their care services will reduced or removed. It is the intention that FACS eligibility criteria will remain at Critical and Substantial. | 306 | 0.50% | 1,001 | 1,000 | 2 |
| | | 306 | 0.50% | 1,001 | 1,000 | |
| 2) Medium Impact | | | | | | |
| Implementation of Fairer Contributions | We will increase our income through improved financial assessment processes. This will mean the price some people pay for their support will rise. | 987 | 1.65% | 200 | 100 | 4 |
| Improvements in review and procurement | We will review peoples support to ensure we help maximise their independence and inclusion in their local communities. This will deliver a shift from residential to community-based support and from social care support to access employment, leisure and training opportunities. | 355 | 0.60% | 100 | 60 | 2 |
| Development of Extra Care Accommodation | We will review peoples support to ensure we help maximise their independence and inclusion in their local communities. This will deliver a further shift from residential to community-based support. | - | 0.00% | 187 | 310 | 2 |
| | | 1,342 | 2.26% | 487 | 470 | |
| 3) Low Impact | | | | | | |
| Underspend from 2011/12 carried forward | MTFP plans to use the underspend from 2011/12 to meet the pressure arising from the loss of health funding for social care | - | 0.00% | 2,615 | - | 4 |
| | | - | | 2,615 | - | |
| | Total So far | 1,648 | 2.76% | 4,103 | 1,470 | |
| | Balance to achieve | - | | 4,058 | 2,435 | |
| | Total Savings | 1,648 | 2.76% | 8,161 | 3,905 | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

3 Year Financials -

Directorate: Adult Social Care

Service Area: Working Age Adults

| | Adjusted base | | | |
|------------|------------------|---------|---------|---------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash limit | 61,381 | 59,492 | 58,795 | 57,953 |

Assessed Spending Pressures

| | | | |
|---|------------|--------------|--------------|
| Normal Inflation | 1,035 | 1,190 | 1,156 |
| Personal Budgets | 185 | 1,000 | 1,000 |
| Nursing and Residential | (447) | | |
| Equipment Retail Market Model - Sensory Pilot | (17) | | |
| WAA Residential Care Project | | (72) | |
| Total pressures | 756 | 2,118 | 2,156 |

| | | | |
|---|----------------|--------------|--------------|
| Cash Limit Change (decrease) /increase | (1,889) | (697) | (842) |
|---|----------------|--------------|--------------|

| | | | |
|---------------------------------|----------------|----------------|----------------|
| Savings Required (below) | (2,645) | (2,815) | (2,998) |
|---------------------------------|----------------|----------------|----------------|

| | 2012/13 | 2013/14 | 2014/15 |
|---|----------------|----------------|----------------|
| | £000s | £000s | £000s |
| a) Efficiency savings | | | |
| Within Independent Sector Care: | | | |
| Service developments supporting personalisation and Improvements in procurements of service placements | | | |
| WAA MH Residential Care Project | (300) | | |
| Redefining the Adult Social Care service offer | (1,102) | (1,600) | (2,000) |
| Within Other Services: | | | |
| Ongoing Review of Directly Provided LD Services | | | |
| Review of Learning Disabilities Day Service - Capital Bid | | (100) | (100) |
| Supported Accommodation | | | |
| Old London Road - Open June 2012 | (113) | (113) | |
| Field Cottage, Ringmer | (20) | | |
| Gilda Crescent, Polegate | | (100) | (209) |
| St Anthony's Court, Eastbourne | | (100) | (217) |
| Warwick House, Seaford | | (100) | (154) |
| Westfield Lane, Hastings | | (327) | |
| Battle Road, Hailsham - Extra Care | | (47) | (40) |
| Ninfield Road, Bexhill | | (100) | (160) |
| Implementation of Fairer Contributions | (1,110) | (228) | (118) |
| Total Current Savings | (2,645) | (2,815) | (2,998) |
| Over/(under) achievement of savings | - | - | - |
| Savings Required | (2,645) | (2,815) | (2,998) |

Savings, Impacts and Proportions

Department: Adult Social Care
Service Area: Working Age Adults

| Service Area and Details | IMPACTS | 2012/13 AMOUNT £000s | %age of Service Area Budget | 2013/14 AMOUNT | 2014/15 AMOUNT | Low Impact Savings Category |
|--|--|----------------------------|--------------------------------------|-------------------|-------------------|-----------------------------------|
| | Assessed Pressures | 756 | | 2,118 | 2,156 | |
| | Cash reduction | 1,889 | | 697 | 842 | |
| | Total Savings required: | 2,645 | | 2,815 | 2,998 | |
| | Savings details: | | | | | |
| 1) High Impact | | | | | | |
| Redefining the ASC Service Offer | We will reduce demand on the community care budget by increasing access to reablement services to promote peoples independence. This approach will also be supported by broadening the availability of preventative and well-being services. Cases will be reviewed and if an individuals needs are assessed as having decreased, or if their needs can be met though access to preventative or other mainstream services, then their care services will reduced or removed. It is the intention that FACS eligibility criteria will remain at Critical and Substantial. | 1,102 | 1.84% | 1,600 | 2,000 | 2 |
| | | 1,102 | 1.84% | 1,600 | 2,000 | |
| 2) Medium Impact | | | | | | |
| Implementation of Fairer Contributions | We will increase our income through improved financial assessment processes. This will mean the price some people pay for their support will rise. | 1,110 | 1.87% | 228 | 118 | 4 |
| Improvements in review and procurement: Mental Health Residential Care Project | We will review peoples support to ensure we help maximise their independence and inclusion in their local communities. This will deliver a shift from residential to community-based support and from social care support to access employment, leisure and training opportunities. | 300 | 0.50% | - | - | 2 |
| Development of supported accommodation for Mental Health and Learning Disabilities | We will review peoples support to ensure we help maximise their independence and inclusion in their local communities. This will deliev a further shift from residential to community-based support. | 133 | 0.23% | 987 | 880 | 2 |
| | | 1,543 | 2.60% | 1,215 | 998 | |
| 3) Low Impact | | | | | | |
| | | - | | - | - | |
| | Total So far | 2,645 | 4.44% | 2,815 | 2,998 | |
| | Balance to achieve | - | | - | - | |
| | Total Savings | 2,645 | 4.44% | 2,815 | 2,998 | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

3 Year Financials -
Directorate: Adult Social Care

Service Area: Universal Services (incl community safety)

| | Adjusted base 2011/12 £000s | 2012/13 £000s | 2013/14 £000s | 2014/15 £000s |
|--|--------------------------------------|------------------|------------------|------------------|
| Cash limit | 45,187 | 45,395 | 46,265 | 47,173 |
| Assessed Spending Pressures | | | | |
| Normal Inflation | | 252 | 860 | 912 |
| Total pressures | | 252 | 860 | 912 |
| Cash Limit Change (decrease) /increase | | 208 | 870 | 908 |
| Savings Required (below) | | (44) | 10 | (4) |
| | | 2012/13 £000s | 2013/14 £000s | 2014/15 £000s |
| a) Efficiency savings | | | | |
| Within Independent Sector Care: | | | | |
| Redefining the Adult Social Care service offer | | (29) | - | - |
| Within Other Services: | | | | |
| Community Safety | | (15) | 10 | (4) |
| Total Current Savings | | (44) | 10 | (4) |
| Over/(under) achievement of savings | | - | - | - |
| Savings Required | | (44) | 10 | (4) |

Savings, Impacts and Proportions

Department: Adult Social Care
Service Area: Universal Services

| Service Area and Details | IMPACTS | 2012/13 AMOUNT £000s | %age of Service Area Budget | 2013/14 AMOUNT | 2014/15 AMOUNT | Low Impact Savings Category |
|----------------------------------|---|----------------------------|--------------------------------------|-------------------|-------------------|-----------------------------------|
| | Assessed Pressures | 252 | | 860 | 912 | |
| | Cash increase | (208) | | (870) | (908) | |
| | Total Savings required: | 44 | | (10) | 4 | |
| | Savings details: | | | | | |
| 1) High Impact | | | | | | |
| Redefining the ASC Service Offer | We will reduce demand on the community care budget by increasing access to reablement services to promote peoples independence. This approach will also be supported by broadening the availability of preventative and well-being services. Cases will be reviewed and if an individuals needs are assessed as having decreased, or if their needs can be met through access to preventative or other mainstream services, then their care services will reduced or removed. It is the intention that FACS eligibility criteria will remain at Critical and Substantial. | 29 | 0.0% | | | 2 |
| | | 29 | 0.0% | - | - | |
| 2) Medium Impact | | | | | | |
| Community Safety | | 15 | 0.0% | (10) | 4 | 2 |
| | | 15 | | (10) | 4 | |
| 3) Low Impact | | | | | | |
| | | - | | - | - | |
| | Total So far | 44 | 0.0% | (10) | 4 | |
| | Balance to achieve | - | | - | - | |
| | Total Savings | 44 | 0.0% | (10) | 4 | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

3 Year Financials -

Directorate: Children's Services

Service Area: SEN & Disability

| | Adjusted base | | | |
|---|------------------|----------------|--------------|--------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash limit | 8,391 | 8,244 | 8,339 | 8,297 |
| Assessed Spending Pressures | | | | |
| Normal Inflation | | 250 | 240 | 240 |
| Redistribution of Pressures from Departmental Agency Placements | | 30 | 30 | 30 |
| | | 778 | 20 | 0 |
| Total pressures | | 1,058 | 290 | 270 |
| Cash Limit Change (decrease) /increase | | (147) | 95 | (42) |
| Savings Required (below) | | (1,205) | (195) | (312) |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| c) Other savings | | | | |
| Disability Services: Revised offer to families in receipt of after school support | | (350) | 0 | 0 |
| Access & Disability | | (50) | (20) | |
| Redistribution of EIG | | (250) | | |
| Redistribution of Savings from Departmental | | (147) | (49) | (38) |
| Total Current Savings | | (797) | (69) | (38) |
| Over/(under -) achievement of savings | | (408) | (126) | (274) |
| Savings Required | | (1,205) | (195) | (312) |

Savings, Impacts and Proportions

Service Area: SEN
Department: Children's

| Service Area and Details | IMPACTS | 2012/13 AMOUNT | | | %age of Service Area Budget | Low Impact Savings Category |
|---------------------------------|---|----------------|----------------|------------|-----------------------------|-----------------------------|
| | | £000s | | | | |
| | Assessed Pressures | -1,058 | | | | |
| | Original Cash Reduction | -147 | | | | |
| | Dec Cabinet additional cash reduction | | | | | |
| | Total Savings required: | -1,205 | | | | |
| | Savings details: | | | | | |
| | | | Schools | CSA | Total | |
| 1) High Impact | | | | | | |
| Early Intervention Grant | Reconfiguration and reprioritisation of EIG funding: impact on individual service delivery is currently under consideration. | | | -250 | -250 | 3.0 |
| | | | 0 | -250 | -250 | |
| 2) Medium Impact | | | | | | |
| | | | 0 | 0 | 0 | |
| 3) Low Impact | | | | | | |
| Disability Services: | Revised support to families with children in receipt of after school support activities | | | -350 | -350 | 1,2,3,4 |
| Management and Support Services | Continuing implementation of support service challenge across a number of teams including Resources, and Planning & Performance. As front line service restructures continue and reporting and analysis demands grow risks may increase in the short term as support teams readjust as a result of reduced resourcing levels. Also includes impact of ongoing review of SLA's with other central departments to achieve necessary efficiencies. | | | -198 | -198 | 2.4 1,2,3,4 |
| Social Care Transformation | There is an assumption that Members will approve the Social Care Transformation Investment otherwise the funding gap would equate to high impact on service users. | | | -408 | -408 | 4.9 1,2,3 |
| | | | 0 | -956 | -956 | |
| | Total So far | | 0 | -1206 | -1206 | |
| | Balance to achieve | | | 1 | 1 | |
| | Total Savings | | | -1,205 | -1,205 | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

Summary - Annex 5.5

3 Year Financials -

Directorate: Children's Services

Service Area: Children's Social Care

| | Adjusted base | | | |
|--|----------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash limit | 39,930 | 39,231 | 39,700 | 39,519 |
| Assessed Spending Pressures | | | | |
| Inflation | 297 | 315 | 315 | 315 |
| Residence Orders/Special Guardianship Orders | 328 | 205 | 205 | 205 |
| Parent and Baby Court Placements | 229 | 0 | 0 | 0 |
| Court Legal Fees | 460 | 325 | 435 | 435 |
| Specialist Assessments | 792 | 260 | 0 | 0 |
| Family Support Teams Section 17 | 332 | 136 | 157 | 157 |
| Looked After Children travel | 90 | 0 | 0 | 0 |
| Safeguarding consultancy fees / agency staffing | 115 | 0 | 0 | 0 |
| Increasing number of Looked After Children requiring foster placements; in house, agency and residential | 1,138 | 1,252 | 1,377 | 1,377 |
| Increasing number of Care Leavers | 228 | 251 | 276 | 276 |
| Increasing number of children requiring Other Local Authority adoption placements | 270 | 270 | 270 | 270 |
| Cost of secure placement of ESCC children | 614 | 0 | 0 | 0 |
| Maintaining the level of contact required for Looked After Children | 400 | 400 | 400 | 400 |
| Children and Family Workers Single Status | 25 | 0 | 0 | 0 |
| Lansdowne Secure Unit - Transition impact / Loss of income | 274 | (274) | 0 | 0 |
| Total pressures | 5,592 | 3,140 | 3,435 | 3,435 |
| Cash Limit Change (decrease) /increase | (699) | 469 | (181) | (181) |
| Savings Required (below) | (6,291) | (2,671) | (3,616) | (3,616) |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| a) Efficiency savings - previously identified | | | | |
| | 0 | 0 | 0 | 0 |
| b) New Income generation | | | | |
| | 0 | 0 | 0 | 0 |
| c) Other savings | | | | |
| Central Management | | (20) | | |
| Redistribution of Savings from Departmental | | (446) | (121) | (95) |
| Child Protection | | | | |
| Recommissioning of Family Resource Centre services | | (410) | 0 | 0 |
| Looked After Children | | | | |
| Recommissioning of specialist assessment and treatment services | | (175) | 0 | 0 |
| Redistribution of EIG | | (250) | | |
| Redistribution of balance of EIG to cover pressures | | (1,640) | | |
| Total Current Savings | | (2,941) | (121) | (95) |
| Over/(under -) achievement of savings | | (3,350) | (2,550) | (3,521) |
| Savings Required | | (6,291) | (2,671) | (3,616) |

Savings, Impacts and Proportions

Service Area: CSC
Department: Children

| Service Area and Details | IMPACTS | 2012/13 AMOUNT | | | %age of Service Area Budget | Low Impact Savings Category |
|---|--|----------------|---------|--------|-----------------------------|-----------------------------|
| | | £000s | | | | |
| | Assessed Pressures | -5,592 | | | | |
| | Original Cash Reduction | -699 | | | | |
| | Dec Cabinet additional cash reduction | | | | | |
| | Total Savings required: | -6,291 | | | | |
| | Savings details: | | | | | |
| | | | Schools | CSA | Total | |
| 1) High Impact | | | | | | |
| Recommissioning of Family Resource Centre services | A change programme is planned to develop specialist assessment, treatment and support services, based on the Safeguarding with Intensive Family Treatment (SWIFT) model that developed from the family Substance Misuse Service. The service will be formed by pooling current resources | | | -410 | -410 | 1.0 |
| Recommissioning of specialist assessment and treatment services | Aim is to increase productivity, strengthen assessment and support prior to issuing proceedings and also to develop the in-house capacity to undertake court directed assessments. By making two permanent appointments it is predicted that the need for external psychological assessments could be reduced by two thirds in future years, even allowing for potential challenge of our assessment in some cases. This could deliver a further £175k savings. A full needs assessment is currently underway to inform the detail of the capacity required for the new service. | | | -175 | -175 | 0.4 |
| | | | 0 | -585 | -585 | |
| 2) Medium Impact | | | | | | |
| | | | 0 | 0 | 0 | |
| 3) Low Impact | | | | | | |
| Early Intervention Grant | Reconfiguration and reprioritisation of EIG funding: impact on individual service delivery is currently under consideration. | | | -1890 | -1890 | 4.7 |
| Other including Management and Support Services | Continuing implementation of support service challenge across a number of teams including Resources, and Planning & Performance. As front line service restructures continue and reporting and analysis demands grow risks may increase in the short term as support teams readjust as a result of reduced resourcing levels. Also includes impact of ongoing review of SLA's with other central departments to achieve necessary efficiencies. | | | -466 | -466 | 1.2 1,2,3,4 |
| Social Care Transformation | There is an assumption that Members will approve the Social Care Transformation Investment otherwise the funding gap would equate to high impact on service users. | | | -3350 | -3350 | 8.4 1,2,3 |
| | | | 0 | -5706 | -5706 | |
| | Total So far | | 0 | -6291 | -6291 | |
| | Balance to achieve | | 0 | 0 | 0 | |
| | Total Savings | | 0 | -6,291 | -6,291 | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

3 Year Financials -

Directorate: Children's Services

Service Area: Learning & Schools Effectiveness

| | Adjusted base | | | |
|--|----------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash limit | 16,088 | 15,808 | 15,999 | 15,931 |
| Assessed Spending Pressures | | | | |
| Normal Inflation | | 929 | 870 | 870 |
| Redistribution of Pressures from Departmental Transport:- Post 16, Medically Trained Escorts | | 16 | 16 | 16 |
| | | 146 | 0 | 0 |
| Total pressures | | 1,091 | 886 | 886 |
| Cash Limit Change (decrease) /increase | | (280) | 191 | (68) |
| Savings Required (below) | | (1,371) | (695) | (954) |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| a) Efficiency savings | | | | |
| Targeted Youth Support | | (365) | | |
| b) New Income generation | | | | |
| Inclusion | | (7) | | |
| SLES | | (15) | (7) | (7) |
| | | (22) | (7) | (7) |
| c) Other savings | | | | |
| Support Plans | | (60) | | |
| Staffing & operational costs | | (101) | | |
| Secondary Behaviour | | (69) | | |
| Home to School Transport Budget:- Additional efficiencies other | | (750) | 0 | 0 |
| Music | | (4) | (4) | (4) |
| Redistribution of EIG | | 0 | | |
| Redistribution of Savings from Departmental | | (0) | (26) | (20) |
| | | (984) | (35) | (24) |
| Total Current Savings | | (1,371) | (42) | (31) |
| Over/(under -) achievement of savings | | 0 | (653) | (923) |
| Savings Required | | (1,371) | (695) | (954) |

Savings, Impacts and Proportions

Service Area: LSE
Department: Children's

| Service Area and Details | IMPACTS | 2012/13 AMOUNT £000s | | | | %age of Service Area Budget | Low Impact Savings Category |
|--|--|--------------------------------|---------|--------|--------|--------------------------------------|-----------------------------------|
| | | | Schools | CSA | Total | | |
| | Assessed Pressures Original Cash Reduction | -1,091 -280 | | | | | |
| | Total Savings required: | -1,371 | | | | | |
| | Savings details: | | | | | | |
| 1) High Impact | | | | | | | |
| | | | 0 | 0 | 0 | | |
| 2) Medium Impact | | | | | | | |
| Home to School Transport Budget:- Additional efficiencies (in part anticipated from SE7 initiatives) | More efficient service through revised commissioning & procurement as well as support function aspects. | | | -750 | -750 | 4.7 | |
| Inclusion Support Services | Reduction in intervention and challenge services to a smaller cohort of schools | | | -76 | -76 | 0.5 | |
| Standards & Learning Effectiveness Service | Reduction in intervention and challenge services to a smaller cohort of schools | | | -176 | -176 | 1.1 | |
| | | | 0 | -1002 | -1002 | | |
| 3) Low Impact | | | | | | | |
| Targeted Youth Support | Savings arising from the formation of the Youth Justice and Targeted Youth Support Service from previously discrete services (Youth Offending Team, Youth Development Service, Connexions Intensive Personal Advisers, Youth Homelessness, Teenage Pregnancy, Substance Misuse Service). Further changes to the services is anticipated but should not impact significantly on front line service delivery. Any changes will be discussed with local partners and communities. | | | -369 | -369 | 2.3 | |
| | | | 0 | -369 | -369 | | |
| | Total So far | | 0 | -1371 | -1371 | | |
| | Balance to achieve | | | 0 | 0 | | |
| | Total Savings | | 0 | -1,371 | -1,371 | | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

| |
|--|
| 3 Year Financials - Directorate: Economy, Transport & Environment |
|--|

| |
|------------------------------|
| Service Area: Economy |
|------------------------------|

| | Adjusted base | | | |
|---|--------------------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £'000 | £'000 | £'000 | £'000 |
| Economy | | | | |
| Cash Limit | <u>1,753</u> | <u>1,722</u> | <u>1,743</u> | <u>1,735</u> |
| Assessed Spending Pressures | | | | |
| Normal inflation | | 21 | 35 | 35 |
| Total Pressures | | <u>21</u> | <u>35</u> | <u>35</u> |
| Cash Limit Change (decrease) /increase | | <u>(31)</u> | <u>21</u> | <u>(8)</u> |
| Savings Required (below) | | <u>(52)</u> | <u>(14)</u> | <u>(43)</u> |
| | | 2012/13 | 2013/14 | 2014/15 |
| | | £'000 | £'000 | £'000 |
| Current Savings Plans | | | | |
| ETE Restructure full year | | -29 | | |
| Trading standards Buy/Support with confidence schemes | | -15 | | |
| Trading standards Team structures and other revenue savings | | -50 | -61 | |
| SED project / Operational budget | | -21 | -18 | |
| Share of Management & Support Savings | | -2 | | |
| Total Current Savings | | <u>(117)</u> | <u>(79)</u> | <u>0</u> |
| Over/(under -) achievement of savings | | <u>(65)</u> | <u>(65)</u> | <u>43</u> |
| Savings Required for Annual Budget | | <u>(52)</u> | <u>(14)</u> | <u>(43)</u> |

Savings, Impacts and Proportions

| Service Area and Details | IMPACTS | 2012/13 | | 2013/14 | | 2014/15 | | Low Impact Savings Category |
|---|---|------------|-----------------------------|-----------|-----------------------------|-----------|-----------------------------|-----------------------------|
| | | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | |
| | Assessed Pressures | 21 | | 35 | | 35 | | |
| | Cash reduction | 31 | | -21 | | 8 | | |
| | Total Savings required: | 52 | 2.9% | 14 | 0.8% | 43 | 2.6% | |
| | Savings details: | | | | | | | |
| 1) High Impact | | | | | | | | |
| Nil | | | | | | | | |
| | | 0 | | 0 | | 0 | | |
| 2) Medium Impact | | | | | | | | |
| Nil | | | | | | | | |
| | | 0 | | 0 | | 0 | | |
| 3) Low Impact | | | | | | | | |
| ETE Restructure full year | Savings achieved through ETE Integration of Services from GCS. This primarily focussed on a reorganisation of senior management portfolios. | 29 | 1.6% | | | | | 1 |
| Trading standards Buy/Support with confidence schemes | Additional income for Support with Confidence scheme. | 15 | 0.8% | | | | | 4 |
| Trading Standards Team structures | Deletion of posts as a result of retirement and reallocation of work | 50 | 2.8% | 61 | 3.6% | | | 1 |
| SED project / Operational budget | Focus on the highest priority projects that can demonstrate delivery against economic development aims | 21 | 1.2% | 18 | 1.1% | | | 2 |
| Share of Management & Support Savings | Resulting from the formation of shared support service teams | 2 | | | | | | |
| | | 117 | 6.4% | 79 | 4.6% | 0 | | |
| | Total So far | 117 | 6.4% | 79 | 4.6% | 0 | | |
| | Balance to achieve / (-) over achieved | -65 | | -65 | | 43 | | |
| | Total Savings | 52 | | 14 | | 43 | | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

| |
|--|
| 3 Year Financials |
| Directorate: Economy, Transport & Environment |

| |
|--------------------------------|
| Service Area: Transport |
|--------------------------------|

| | Adjusted base | | | |
|-------------------|------------------|---------------|---------------|---------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £'000 | £'000 | £'000 | £'000 |
| Cash Limit | 31,969 | 31,409 | 31,784 | 31,639 |

Assessed Spending Pressures

| | | | |
|---|--------------|--------------|------------|
| Normal inflation | 1723 | 549 | 549 |
| Excess inflation (construction, street lighting and signals maintenance & energy) | 218 | 487 | 522 |
| Maintenance costs arising from capital programme | 50 | 50 | 50 |
| Re-tendering highways contract | -62 | 106 | -129 |
| Concessionary Fares | 272 | | |
| Re-payment of highways prudential borrowing | 120 | | |
| Total Pressures | 2,321 | 1,192 | 992 |

| | | | |
|---|--------------|------------|--------------|
| Cash Limit Change (decrease) /increase | (560) | 375 | (145) |
|---|--------------|------------|--------------|

| | | | |
|---------------------------------|----------------|--------------|----------------|
| Savings Required (below) | (2,881) | (817) | (1,137) |
|---------------------------------|----------------|--------------|----------------|

| | 2012/13 | 2013/14 | 2014/15 |
|--|---------|---------|---------|
| | £'000 | £'000 | £'000 |

Current Savings Plans

| | | | |
|--|-------|------|-----|
| ETE Restructure full year | 19 | | |
| highways restructure | -527 | -470 | |
| highways efficiency from business case | -100 | -542 | |
| reduced reactive maintenance based on capex | -500 | | |
| Range of highways savings | -1120 | -500 | |
| Transport Policy (target) | -80 | | |
| Travel Planning (target) | -40 | | |
| Unallocated road safety grant | -55 | | |
| Contribution to SSRP | -130 | -65 | -65 |
| Street Lighting Maintenance | -250 | | |
| Street Lighting Energy | -100 | -85 | |
| Passenger transport staffing (target) | -50 | | |
| Increase fares on supported bus services | -150 | | |
| Passenger services (full year effect of new contracts) | -400 | | |
| Share of Management & Support Savings | -36 | | |

| | | | |
|------------------------------|----------------|----------------|-------------|
| Total Current Savings | (3,519) | (1,662) | (65) |
|------------------------------|----------------|----------------|-------------|

| | | | |
|---|--------------|--------------|--------------|
| Over/(under -) achievement of savings | (638) | (845) | 1,072 |
|---|--------------|--------------|--------------|

| | | | |
|---|----------------|--------------|----------------|
| Savings Required for Annual Budget | (2,881) | (817) | (1,137) |
|---|----------------|--------------|----------------|

Savings, Impacts and Proportions

Department: Economy Transport & Environment
Service Area: Transport

| Service Area and Details | IMPACTS | 2012/13 | | 2013/14 | | 2014/15 | | Low Impact Savings Category |
|---|--|--------------|-----------------------------|------------|-----------------------------|--------------|-----------------------------|-----------------------------|
| | | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | |
| | Assessed Pressures | 2,321 | | 1,192 | | 992 | | |
| | Cash reduction | 560 | | -375 | | 145 | | |
| | Total Savings required: | 2,881 | 9.0% | 817 | 2.7% | 1,137 | 3.7% | |
| | Savings details: | | | | | | | |
| 1) High Impact | | | | | | | | |
| Nil | | 0 | | 0 | | 0 | | |
| 2) Medium Impact | | | | | | | | |
| Street Lighting Maintenance | Reduced ability to react to column faults / replacements - lamps may stay out of action for marginally longer - risk considered to be low | 250 | 0.8% | | | | | |
| Street Lighting Energy Invest to Save | Assumes that capital bid for circa £900k is successful and energy reduction options are rolled out throughout the County excluding urban centres of Eastbourne and Hastings with full engagement of local communities in the final scheme design | 100 | 0.3% | 85 | 0.3% | | | |
| Increased fares on supported bus services. | Last increase on supported routes was in 2009. This will not be a flat rate increase but determined by the sustainability of individual routes | 150 | 0.5% | | | | | |
| | | 500 | 1.6% | 85 | 0.3% | 0 | | |
| 3) Low Impact | | | | | | | | |
| ETE Restructure full year | Savings achieved through ETE Integration of Services from GCS. This primarily focussed on a reorganisation of senior management portfolios. | -19 | 0.0% | | | | | 1 |
| Highways restructure | In a continuation of last year's savings, efficiencies in process and re-design of the approach to highways maintenance in line with the transformation project has lead to a leaner client staffing structure. | 527 | 1.6% | 470 | 1.5% | | | 1&2 |
| Highways efficiency | Better work rates negotiated as part of May Gurney contract extension to 2015. | 100 | 0.3% | 542 | 1.8% | | | 2 |
| Highways Maintenance: reduced reactive maintenance following preventative maintenance | Reduction in reactive maintenance requirements following Prudential Borrowing and Planned Maintenance investment | 500 | 1.6% | | | | | 2&3 |
| Range of highways savings (in part anticipated from SE7 initiatives) | A range of highways efficiency savings and income generation. | 1,120 | 3.5% | 500 | 0.2% | | | 4 |
| Transport Policy | Reduced monitoring of LTP, less routine review of strategies and less input to broad national consultations. | 80 | 0.3% | | | | | 3 |
| Travel Planning | Reduction of 1 FTE vacant post and refocus of work to large scale developments and businesses | 40 | 0.1% | | | | | 1&2 |
| Unallocated Road Safety Grant | Residual unallocated grant following in-year reductions last year and negotiated contribution to SSRP. | 55 | 0.1% | | | | | 2 |
| Contribution to SSRP | Reduction following medium term plan for a refocussing of the partnership activities and through income from driver improvement courses. | 130 | 0.4% | 65 | 0.2% | 65 | 0.2% | 2 |
| Passenger Transport processes | Efficiency savings within team. | 50 | 0.1% | | | | | 3 |
| Passenger Transport | Full year effect of savings achieved through contracts awarded June 2010. | 400 | 1.3% | | | | | 2 |
| Share of Management & Support Savings | Resulting from the formation of shared support service teams | 36 | | | | | | |
| | | 3,019 | 181.0% | 1,577 | 5.1% | 65 | 0.2% | |
| | Total So far | 3,519 | 211.0% | 1,662 | 5.4% | 65 | 0.2% | |
| | Balance to achieve / (-) over achieved | -638 | | -845 | | 1,072 | | |
| | Total Savings | 2,881 | | 817 | | 1,137 | | |

Key to Low Impact / Efficiency Category:

1 = Management / Staff restructuring

2 = Procurement / Commissioning Improvements

3 = Process Changes

4 = Other efficiencies (including new income generation)

3 Year Financials**Directorate: Economy, Transport & Environment****Service Area: Environment**

| | Adjusted base | | | |
|--|--------------------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £'000 | £'000 | £'000 | £'000 |
| Cash Limit | 33,891 | 33,307 | 33,699 | 33,548 |
| Assessed Spending Pressures | | | | |
| Normal inflation | | 1110 | 585 | 585 |
| Waste & Minerals Core Strategy Development | | -2 | -107 | -9 |
| Flood & water management bill | | -204 | 150 | |
| Total Pressures | | 904 | 628 | 576 |
| Cash Limit Change (decrease) /increase | | (584) | 392 | (151) |
| Savings Required (below) | | (1,488) | (236) | (727) |
| Service Area | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £'000 | £'000 | £'000 | £'000 |
| Current Savings Plans | | | | |
| ETE Restructure - full year | | -272 | | |
| Full year effect of waste service review | | -10 | | |
| Balance of match funding formerly used for waste awareness | | -80 | | |
| Waste Operations | | -106 | -115 | |
| Environmental Advice | | -36 | | |
| Waste PFI | | -123 | -120 | -300 |
| Site management income (RHNR) | | -22 | | |
| Efficiencies following end of SDJC | | -40 | | |
| Countryside Sites Management | | | -50 | -150 |
| Rights of Way Maintenance & staffing | | -285 | | |
| Planning DC (target) | | -100 | | |
| Transport DC (target) | | -155 | | |
| traveller site income, utility costs & mgt | | -31 | | |
| Share of Management & Support Savings | | -37 | | |
| Total Current Savings | | (1,297) | (285) | (450) |
| Over/(under -) achievement of savings | | 191 | (49) | 277 |
| Savings Required for Annual Budget | | (1,488) | (236) | (727) |

Savings, Impacts and Proportions

Department: Economy Transport & Environment
Service Area: Environment

| Service Area and Details | IMPACTS | 2012/13 | | 2013/14 | | 2014/15 | | Low Impact Savings Category |
|--|---|--------------|-----------------------------|------------|-----------------------------|------------|-----------------------------|-----------------------------|
| | | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | £000s | %age of Service Area Budget | |
| | Assessed Pressures | 904 | | 628 | | 576 | | |
| | Cash reduction | 584 | | -392 | | 151 | | |
| | Total Savings required | 1,488 | 4.5% | 236 | 0.7% | 727 | 2.2% | |
| | Savings details: | | | | | | | |
| 1) High Impact | | | | | | | | |
| Nil | | 0 | | 0 | | 0 | | |
| 2) Medium Impact | | | | | | | | |
| Rights of Way maintenance & staffing | Less activity on rights of way maintenance. Though capital bridge programme continues. | 285 | 0.9% | | | | | |
| Planning Development Control | Changes to team and introduction of new local charging regime. | 100 | 0.3% | | | | | |
| Traveller site income, utility costs & mgt | Some changes to team size and structure and introduction of individual m | 31 | 0.1% | | | | | |
| | | 416 | 1.3% | 0 | | 0 | | |
| 3) Low Impact | | | | | | | | |
| ETE Restructure - full year | Savings achieved through ETE Integration of Services from GCS. This primarily focussed on a reorganisation of senior management portfolios. | 272 | 0.8% | | | | | 1 |
| Full year effect of waste service review | Residual savings from package of changes, predominantly to reduced waste awareness activity. | 10 | 0.0% | | | | | 2 |
| Waste Awareness Match Funding | Base budget formerly used for match funding of INTERREG projects. | 80 | 0.2% | | | | | 4 |
| Waste Operations (driven by SE7 knowledge exchange) | Risk based approach to site management resulting in lower monitoring costs less reliance on leachate tankering. | 106 | 0.4% | 115 | 0.3% | | | 3 |
| Environmental Advice | Refocus resource for provision of landscape advice. | 36 | 0.1% | | | | | 2 |
| Waste PFI (year 3 anticipated to come partly as a result of SE7 initiatives) | Expectation of negotiated changes and improvements to service through PFI that result in reduced costs to the County Council. | 123 | 0.4% | 120 | 0.4% | 300 | 0.9% | 2&3 |
| Rye Harbour Nature Reserve site management | Second step reduction in financial contribution to RHNR following transfer to RSPB. | 22 | 0.1% | | | | | 4 |
| South Downs Joint Committee efficiencies | New service delivery model following formation of NPA. | 40 | 0.1% | | | | | 4 |
| Transport Development Control | Changes to team and increases in fees. | 155 | 0.5% | | | | | 4 |
| Countryside Site Management | Strategy to pursue new approach to site management | | | 50 | 0.2% | 150 | 0.4% | 2 |
| Share of Management & Support Savings | Resulting from the formation of shared support service teams | 37 | | | | | | |
| | | 881 | 2.6% | 285 | 0.9% | 450 | 1.3% | |
| | Total So far | 1,297 | 3.8% | 285 | 0.9% | 450 | 1.3% | |
| | Balance to achieve / (-) over achieved | 191 | | -49 | | 277 | | |
| | Total Savings | 1,488 | | 236 | | 727 | | |

Key to Low Impact / Efficiency Category:
 1 = Management / Staff restructuring
 2 = Procurement / Commissioning Improvements
 3 = Process Changes
 4 = Other efficiencies (including new income generation)

Summary - Annex 5.10

| |
|---|
| 3 Year Financials Directorate: Governance & Community Services |
|---|

| |
|---|
| Service Area: Community Services |
|---|

| | Adjusted base | 2012/13 | 2013/14 | 2014/15 |
|--|--------------------------|----------------|----------------|----------------|
| | 2011/12 | £000s | £000s | £000s |
| | £000s | | | |
| Cash Limit | 9,637 | 9,469 | 9,582 | 9,538 |
| Assessed Spending Pressures | | | | |
| Inflation | | 164 | 191 | 191 |
| The Keep | | | 200 | |
| HM Coroner - contracts | | | 45 | |
| Total Pressures | | 164 | 436 | 191 |
| | | | | |
| Cash Limit Change (decrease) /increase | | (168) | 113 | (44) |
| | | | | |
| Savings Required (below) | | (332) | (323) | (235) |
| | | | | |
| | | 2012/13 | 2013/14 | 2014/15 |
| | | £000s | £000s | £000s |
| Savings | | | | |
| Library service review inc: restructure, stock investment, mobile services | | (210) | (207) | |
| Third Sector/External Funding | | (36) | (64) | |
| Registration Service income | | (50) | | |
| Culture Service Grants | | | (37) | |
| Co-locate stores | | | (40) | |
| Hastings library co-locate 2 sites | | | | (40) |
| Dept overheads/other misc savings | | (68) | (40) | (233) |
| Total Current Savings | | (364) | (388) | (273) |
| | | | | |
| Over/(under) achievement of savings | | 32 | 65 | 38 |
| | | | | |
| Savings Required | | (332) | (323) | (235) |

Savings, Impacts and Proportions

Department: **Governance & Community Services**
 Service Area: **Community Services**

| Service Area and Details | IMPACTS | 2012/13 | %age of | 2013/14 | %age of | 2014/15 | %age of | Low Impact Savings Category |
|--|---|-----------------|---------------------|-----------------|---------------------|-----------------|---------------------|-----------------------------|
| | | AMOUNT £000s | Service Area Budget | AMOUNT £000s | Service Area Budget | AMOUNT £000s | Service Area Budget | |
| | Assessed Pressures | 164 | | 436 | | 191 | | |
| | Cash -reduction/increase | -168 | | 113 | | -44 | | |
| | Total Savings required: | 332 | | 323 | | 235 | | |
| | Savings details: | | | | | | | |
| 1) High Impact | None currently identified | 0 | | 0 | | 0 | | |
| 2) Medium Impact | The department is continuing with the programme of changes outlined at the February 2011 Council meeting as | | | | | | | |
| Library Services | As the service with the largest net budget in the department this will mean changes to the Library Service offer and a number of measures are being considered. A reduction in the total number of posts across all levels of the service is underway. Service users may experience increased waiting times both in libraries and for other services e.g. enquiries. However, the imminent roll-out of an automated telephone renewal line and the introduction of self-service facilities in seven libraries are enabling changes to be made to the managerial and staffing resources that allow us to re-direct staff time to assisting users. We are reviewing the provision of static libraries in the Eastbourne/South Wealden area and the countywide mobile library service. Any changes introduced will make the most efficient use of resources and provide equitable access to people in rural communities. Changes would be phased over the 2012/13 and 2013/14 financial years. | 210 | 4.0% | 207 | 4.0% | | | |
| | The library service will absorb the effects of inflation on the stock purchasing budget. This means a real-terms reduction in stock investment and is likely to lead to a reduced range and number of books available in libraries. Library users may have to wait longer to borrow/access a specific item and be less likely to be able to find the items they are looking for when they visit a library (as this is a Public Library Users Survey question future responses could show falling satisfaction levels). | | | | | | | |
| Voluntary & Third Sector | The department profiled its previous years savings proposals to mitigate any immediate impact on the investment in the Voluntary & Community Sector and funding has been supported at the same unreduced level for the 3 years up to 2011/12. That is not sustainable from 2012/13 and longer-term capacity building within the sector will require reliance on a reduced overall ESCC funding level. However, it is proposed that funding will be committed for a three year period to provide forward planning certainty and the new funding model, delivered through the ESCC Commissioning Prospectus, will be implemented mid-way through 2012/13 giving organisations adequate lead-in preparation for the new arrangements. | 36 | 4.6% | 64 | 8.2% | | | |
| Arts & Culture | During this period the small Arts & Culture grant budget is proposed to be withdrawn. This is expected to result in a reduction in the amount of external grant funding coming into the East Sussex area to organisations who may have used this ESCC budget as part of a matched-funding offer to grant giving bodies. | | | 37 | 100.0% | | | |
| | | 246 | | 308 | | 0 | | |
| 3) Low Impact | | | | | | | | |
| Registration | The Registration Service is focussing on business process efficiencies e.g. linking telephones to make appointments across the service and on income generation e.g. promoting East Sussex as the ideal wedding venue in targeted publications and working with the Library Service to promote civil funerals. | 50 | 4.8% | | | | | 3, 4 |
| Support Services | The department continues to look to bring down overhead and support costs. The Shared Support Services reorganisation, benefitting GCS CRD and ETE, has delivered the savings reported to Governance Committee in January 2011 and these are shared across the department's Service Areas. Other budget lines are planned on the basis that the effects of inflationary pressures will be absorbed | 68 | 8.6% | 40 | 6.8% | | | 1 |
| Libraries/Archives & Modern Records/Support Services | Work is underway to establish the feasibility of reducing storage costs through co-location of stores not just used by Community Services but as part of the wider corporate accommodation review. The department will look to complement that with changes to the organisational structure to deliver the most efficient service. | | | 40 | 6.9% | | | 4 |
| Libraries | The planned improvements to Hastings Library provide the opportunity to co-locate the separate Children's library with the main library, allowing for reductions in property costs and some efficiency gains from single-site working. | | | | | 40 | 11.0% | 4 |
| | The department will look for savings through: efficiencies, service review outcomes, organisational change and other measures. In addition, some budget headings will be planned on the basis that the effects of inflationary pressures will be absorbed | | | | | 233 | tba | tbc |
| | | 118 | | 80 | | 273 | | |
| | Total savings | 364 | | 388 | | 273 | | |
| | Under/(over) achievement of savings target | -32 | | -65 | | -38 | | |
| | Total | 332 | | 323 | | 235 | | |

Key to Low Impact / Efficiency Category:
 1 = Management / Staff restructuring
 2 = Procurement / Commissioning Improvements
 3 = Process Changes
 4 = Other efficiencies (including new income generation)

| |
|--|
| 3 Year Financials Combined Directorates: Governance, Community Services & Corporate Resources |
|--|

| |
|---|
| Service Area: Corporate Governance |
|---|

| | Adjusted base | | | |
|---|----------------------|----------------|----------------|----------------|
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 |
| | £000s | £000s | £000s | £000s |
| Cash Limit | 3,371 | 3,316 | 3,353 | 3,339 |
| Assessed Spending Pressures | | | | |
| Inflation | | 53 | 62 | 62 |
| Total Pressures | | 53 | 62 | 62 |
| Cash Limit Change (decrease) /increase | | (55) | 37 | (14) |
| Savings Required (below) | | (108) | (25) | (76) |
| | | 2012/13 | 2013/14 | 2014/15 |
| | | £000s | £000s | £000s |
| Savings | | | | |
| Executive Office restructure | | (40) | | |
| Democratic Services Yr2 restructure | | (21) | | |
| Members printing//catering costs | | (5) | | |
| Support Services restructure | | (22) | (25) | |
| Other Corporate governance service area savings tbc | | | | (76) |
| Total Current Savings | | (88) | (25) | (76) |
| Over/(under) achievement of savings | | (20) | 0 | 0 |
| Savings Required | | (108) | (25) | (76) |

Savings, Impacts and Proportions

Department: **Governance & Community Services**
 Service Area: **Corporate Governance**

| Service Area and Details | IMPACTS | 2012/13 AMOUNT £000s | %age of Service Area Budget | 2012/13 AMOUNT £000s | %age of Service Area Budget | 2012/13 AMOUNT £000s | %age of Service Area Budget | Low Impact Savings Category |
|--------------------------|--|----------------------------|--------------------------------------|----------------------------|-----------------------------------|----------------------------|--------------------------------------|-----------------------------------|
| | Assessed Pressures | 53 | | 62 | | 62 | | |
| | Cash -reduction/increase | -55 | | 37 | | -14 | | |
| | Total Savings required: | 108 | | 25 | | 76 | | |
| | Savings details: | | | | | | | |
| 1) High Impact | None curently identified | 0 | | 0 | | 0 | | |
| 2) Medium Impact | None curently identified | 0 | | 0 | | 0 | | |
| 3) Low Impact | | | | | | | | |
| Support Services | The department continues to look to bring down overhead and support costs. The Shared Support Services reorganisation, benefitting GCS CRD and ETE, has delivered the savings reported to Governance Committee in January 2011 and these are shared across the department's Service Areas. Other budget lines are planned on the basis that the effects of inflationary pressures will be absorbed | 22 | 8.6% | 25 | 6.8% | | | 1 |
| Corporate Governance | Changes will be implemented in both the Democratic Services teams (this is the second year of a two-year restructuring plan) and the Executive Office, both of which will have an effect on the governance and managerial capacity to support the organisation. | 61 | 1.9% | | | | | 1 |
| Corporate Governance | Members Catering/Printing costs | 5 | 0.4% | | | | | |
| Corporate Governance | The department will look for savings through: efficiencies, service review outcomes, organisational change and other measures. In addition, some budget headings will be planned on the basis that the effects of inflationary pressures will be absorbed. Any specific proposals in this Service Area will impact on the governance and statutory roles of the Chief Executive, Monitoring Officer and on the Members budget. | | | | | 76 | | tbc |
| | | 88 | | 25 | | 76 | | |
| | Total savings | 88 | | 25 | | 76 | | |
| | Under/(over) achievement of savings target | 20 | | 0 | | 0 | | |
| | Total | 108 | | 25 | | 76 | | |

Key to Low Impact / Efficiency Category:

- 1 = Management / Staff restructuring
- 2 = Procurement / Commissioning Improvements
- 3 = Process Changes
- 4 = Other efficiencies (including new income generation)

**3 Year Financials -
Combined Directorates: Governance, Community Services & Corporate Resources**

Service Area: Corporate Support Services

| | Adjusted base 2011/12 £000s | 2012/13 £000s | 2013/14 £000s | 2014/15 £000s |
|-------------------|--------------------------------------|------------------|------------------|------------------|
| Cash Limit | 11,109 | 10,554 | 9,999 | 9,444 |

Assessed Spending Pressures

| | | | |
|-------------------------|------------|------------|------------|
| General Inflation | 255 | 235 | 235 |
| Procurement review | 60 | | |
| Finance and control FTE | 60 | 90 | |
| CRC | 30 | | |
| Single Status (PAT) | 33 | | |
| Total Pressures | 438 | 325 | 235 |

| | | | |
|---|--------------|--------------|--------------|
| Cash Limit Change (decrease) /increase | (555) | (555) | (555) |
|---|--------------|--------------|--------------|

| | | | |
|---------------------------------|--------------|--------------|--------------|
| Savings Required (below) | (993) | (880) | (790) |
|---------------------------------|--------------|--------------|--------------|

| | 2012/13 £000s | 2013/14 £000s | 2014/15 £000s |
|---|------------------|------------------|------------------|
| Additional information to support pressure/savings | | | |
| Changes in working practices through lean etc. | (25) | (18) | (42) |
| Restructures / reviews leading to a reduced establishment | (229) | (118) | (1) |
| Service reviews / re-organisation of service provision e.g. grant claim audit reduction | (125) | (87) | (122) |
| Work no longer being provided for (change in attitude to risk) e.g. building maintenance, risk management improvement | (277) | (366) | (245) |
| Inflation reduction (assuming meeting own pressures - CRD) | (238) | (215) | (215) |
| PAT restructuring | (81) | | |
| Governance overheads | (8) | (6) | |
| GCS under recovery | (10) | (70) | (72) |
| CRD under recovery | | | (93) |
| Total Current Savings | (993) | (880) | (790) |
| Over/(under) achievement of savings | 0 | 0 | 0 |
| Savings Required | (993) | (880) | (790) |

Savings, Impacts and Proportions

Service Area: Corp Supp
Department: CRD

| Service Area and Details | IMPACTS | 2012/13 AMOUNT | | 2013/14 AMOUNT | | 2014/15 AMOUNT | | LOW IMPACT / EFFICIENCY CATEGORY |
|--------------------------|--|---------------------------|--------------------------------|----------------------------|---------------------------------|------------------|------------------------------|----------------------------------|
| | | £000s | %age of Service Area Budget* | £000s | %age of Service Area Budget* | £000s | %age of Service Area Budget* | |
| | Assessed Pressures | -438 | | -325 | | -235 | | |
| | Original Cash Reduction | -555 | | -555 | | -555 | | |
| | Total Savings required: | -993 | 8.9% | -880 | 7.9% | -790 | 7.11% | |
| | Savings details: | | | | | | | |
| 1) High Impact | | | | | | | | |
| | | 0 | | 0 | | 0 | | |
| 2) Medium Impact | | | | | | | | |
| | | 0 | | 0 | | 0 | | |
| 3) Low Impact | Risk Management Changes:- <i>Includes work no longer being provided for</i> Building Maintenance Reduction Insurance risk provision Sustainable building design Other | -200 -6 -100 -71 | 4.3% 8.1% 100.0% 0.7% | -200 -28 -100 -38 | 4.3% 37.8% 100.0% 0.4% | -239 -6 -6 | 5.08% 0.06% | 4 4 4 4 |
| | Inflation absorption initiatives (CRD):- (Note: CRD inflation is higher than the general calculation) procurement efficiency targets ICT NGN contracts/supplies etc. Building maintenance reduction Other | -80 -158 -57 | 4.0% 3.4% 0.6% | -158 -57 | 3.4% 0.6% | -158 -57 | 3.36% 0.55% | 2 4 2 and 4 |
| | Restructures / Reviews leading to reduced establishment (e.g. lean) | -229 | 2.2% | -118 | 1.1% | -1 | 0.00% | 3 and 1 |
| | Service reviews / re-organisation of provision These include E payslips and ICT print services. | -150 | 1.5% | -105 | 1.0% | -164 | 1.59% | 4 and 2 |
| | CRD under recovery | | | | | -93 | 0.01 | |
| | GCS under recovery | -10 | 1.0% | -70 | 6.9% | -72 | 7.07% | |
| | PAT Restructure | -81 | 8.0% | | | | | |
| | Governance Overheads | -8 | 0.8% | -6 | 0.6% | | | |
| | | -993 | 8.9% | -880 | 7.9% | -790 | 7.11% | |
| | Total So far | -993 | | -880 | | -790 | | |
| | Balance to achieve | 0 | | 0 | | 0 | | |
| | Total Savings | -993 | | -880 | | -790 | | |

Key to Low Impact / Efficiency Category:

- 1 = Management / Staff restructuring
- 2 = Procurement / Commissioning Improvements
- 3 = Process Changes
- 4 = Other efficiencies (including new income generation)

* expressed as a percentage 2011/12 base; and adjusted to show divisional / specific budget where possible

| MEDIUM TERM PLAN | | Adjusted Base | Cash changes | | | | Est Budget | | | | Cash changes | | | | Est Budget | | | |
|--|--------------------|----------------|---------------|--------------|----------------|--------------|---------------|---------------|----------------|-------------|---------------|--------------|----------------|-------------|------------|--|--|--|
| | | £000 | 2012/13 | | 2012/13 | | 2013/14 | | 2013/14 | | 2014/15 | | 2014/15 | | | | | |
| | | | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | £000 | % | | | | |
| Adult Social Care | Departmental Total | 167,572 | -2,937 | -1.8% | 164,635 | | 1,970 | 1.2% | 166,605 | | -760 | -0.5% | 165,845 | | | | | |
| Children's Service | Departmental Total | 64,409 | -1,126 | -1.8% | 63,283 | | 755 | 1.2% | 64,038 | | -291 | -0.5% | 63,747 | | | | | |
| Economy, Transport & Environment | Departmental Total | 67,613 | -1,175 | -1.8% | 66,438 | | 788 | 1.2% | 67,226 | | -304 | -0.4% | 66,922 | | | | | |
| G&CS & CRD | Departments Total | 24,117 | -778 | -3.2% | 23,339 | | -405 | -1.7% | 22,934 | | -613 | -2.5% | 22,321 | | | | | |
| Service Spend Total | | 323,711 | -6,016 | -1.8% | 317,695 | -1.9% | 3,108 | 1.0% | 320,803 | | -1,968 | -0.6% | 318,835 | | | | | |
| Corporate Spend: | | | | | | | | | | | | | | | | | | |
| Treasury Management, new borrowing, etc | | 40,044 | 154 | | 40,198 | | 55 | | 40,253 | | 74 | | 40,327 | | | | | |
| Council tax etc. gain to capital spend | | | 4,000 | | 4,000 | | -4,000 | | 0 | | | | 0 | | | | | |
| Previous year Collection Fund Surplus | | 1,090 | -1,090 | | 0 | | | | 0 | | | | 0 | | | | | |
| Year 1 | | | | | | | | | | | | | | | | | | |
| Capitalise Highways Maintenance over 4 years (£5m) | | | -1,250 | | -1,250 | | | | -1,250 | | | | -1,250 | | | | | |
| Capitalise Building Maintenance over 4 years (£1m) | | | -250 | | -250 | | | | -250 | | | | -250 | | | | | |
| Year 2 | | | | | | | | | | | | | | | | | | |
| Increased Interest on Balances | | | | | 500 | | -1,000 | | -1,000 | | | | -1,000 | | | | | |
| Redundancy Provision | | 500 | | | 500 | | -500 | | 0 | | | | 0 | | | | | |
| Council tax (etc.) gain to capital spend | | | 2,694 | | 2,694 | | -1,085 | | 1,609 | | 0 | | 1,609 | | | | | |
| Other Levies | | 438 | 9 | | 447 | | 9 | | 456 | | 9 | | 465 | | | | | |
| Corporate Spend Total: | | 42,072 | 4,267 | 10.1% | 46,339 | | -6,521 | -15.5% | 39,818 | | 83 | 0.2% | 39,901 | | | | | |
| Corporate Grants: | | | | | | | | | | | | | | | | | | |
| Council Tax Freeze Grant (4yr into formula grant) | | | 5,980 | | 0 | | 0 | | 0 | | 0 | | 0 | | | | | |
| Council Tax Freeze Grant (1yr) | | -5,980 | -6,000 | | -6,000 | | 6,000 | | 0 | | 0 | | 0 | | | | | |
| Local Service Support Grant | | -1,683 | 0 | | -1,683 | 0.0% | 0 | | -1,683 | 0.0% | 0 | | -1,683 | 0.0% | | | | |
| Total Budget/Pressures in year | | 358,120 | -1,769 | | 356,351 | | 2,587 | | 358,938 | | -1,885 | | 357,053 | | | | | |

Financed By

| | | | | | | | | | | |
|---------------------------------|----------------|---------------|----------------|--------------|--------------|----------------|-------------|---------------|----------------|--------------|
| Formula Grant | 117,815 | -3,373 | 114,442 | -2.9% | -1,144 | 113,298 | -1.0% | -6,798 | 106,500 | -6.0% |
| Council Tax | 239,215 | 1,609 | 240,824 | 0.7% | 4,817 | 245,640 | 2.0% | 4,913 | 250,553 | 2.0% |
| Council Tax Surplus | 1,090 | -5 | 1,085 | -0.5% | -1,085 | 0 | | 0 | 0 | |
| | | 0 | | | 0 | | | 0 | | |
| Total net Cash Available | 358,120 | -1,769 | 356,351 | -0.5% | 2,588 | 358,938 | 0.2% | -1,885 | 357,053 | -0.3% |

Statement of Reserves and Balances

The information set out below shows the expected movements in each of the Council's reserves and its balance for the following year. This statement is required by regulation. This information, for each reserve, shows its purpose, how and when it is used, procedures for transfers in and out of the reserve, and the plans for reviewing it. It also shows the expected balance at 1 April 2012, the expected additions to and withdrawals from each reserve during 2012/13, and the projected balance at 31 March 2013. All items are monitored with the budget and reviewed annually in the budget process as part of the review of the Medium Term Financial Plan. It aligns with the draft budget set out in Annex E.

The requirement for financial reserves is acknowledged in statute. Sections 32 and 43 of the Local Government Finance Act 1992 require billing and precepting authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement. The level of the County Council fund is consistent with the overall financial environment and the key financial risks faced by the Council. This risk assessment is carried out at least twice annually and take account of circumstances at the time. Every Council, when it sets its revenue budget and council tax for the year is required by law to set out an explanation of all its reserves, why they are necessary and whether or not the amounts involved can be reduced or even have to be increased. That is the case for East Sussex as it is for others.

The Chartered Institute of Public Finance and Accountancy takes the view that there is no theoretically right level of reserves or a generally applicable minimum level of reserves because the factors that affect the need for reserves - such as inflation rates and the certainty about local authorities' spending plans - vary over time, but believes that elected members should agree on the appropriate level of reserves in the light of the advice given by the Chief Finance Officer. Imposing a generally applicable minimum level would run counter to the promotion of local autonomy and would conflict with the financial freedoms introduced for English local authorities in the Local Government Act 2003.

The Medium Term Financial Plan has been drawn up on the basis that the Council's general balance at the end of the year will equal at least 2.25% of the County Council's net budgeted expenditure (i.e. excluding DSG). The 2012/13 budget reflects this ratio.

Having reviewed the schedule of reserves and the general balance as set out below I am of the opinion that they make adequate and prudent allowance for the budgets and commitments included in the Medium Term Financial Plan for 2012/13.

There remain, however, significant pressure/risk issues, which reflect the routine reality of the complexity of the council's financial operations - in particular in relation to Children's Services, which will require close monitoring during the year. In addition, major project delivery (e.g. Bexhill Hastings link road) carry significant risks as a matter of norm. All this is compounded greatly by the short and medium term reality of major grant reductions due to the Comprehensive Spending Review (CSR) outcome and more recently the Chancellors Autumn Statement, allied to major changes in Resource allocation methodologies.

We now know that up to 2017/18 (and presumably some time thereafter) reduction in the structural deficit, is at the heart of the Coalition Government's priorities and will remain a priority and a core planning context for the whole of the public sector and indeed the wider economy. In addition, the major review into the way Local Authorities are funded (via business rates) as part of the localism agenda, aim to give Authorities greater financial autonomy from Central Government.

The County Council continue to plan for the challenging cuts in government revenue grants that the whole of local government expects for next year and beyond. We always look closely at our reserves and we do not hold more than we need but equally we are prudent in setting aside money for new facilities and other major committed and planned capital investment. Overall, Services have modelled savings as a result of the current financial situation and the requirement for major reductions in public spending, which will affect both the current year and the medium term financial plan.

The tables below do not include information about the statutory Pensions Reserve. This is an accounting device to show, in the Statement of Accounts, the difference between the Council's net liability for future pensions and its share of the assets of the Pension Fund. It enables the Statement of Accounts to reflect fully the requirements of International Accounting Standard 19 ("IAS 19"). The negative balance at 1 April 2011 was £228m. The balances at the start and end of each year depend very much on the exact stock market situation at 31 March each year, and it is not realistic to make any estimates of these figures for future years. Although this figure appears to show a large liability, it does not have any impact on the budget requirement for any particular year. In order to ensure that the Pension Fund will be able to meet its liabilities an actuarial valuation is undertaken every three years. The results of this review form the basis of the employer's contribution rate, which is adjusted periodically to ensure that liabilities can be met.

In addition to the statutory Pensions Reserve, the Council also hold other reserves that arise out of the interaction of legislation and proper accounting practice. Some of these reserves, which are not resource-backed and cannot be used for any other purpose, and are described below:

- The Revaluation Reserve - this is a reserve that records unrealised gains in the value of fixed assets. The reserve increases when assets are revalued upwards, and decreases as assets are depreciated or when assets are revalued downwards or disposed of.
- The Capital Adjustment Account - this is a specific accounting mechanism used to reconcile the different rates at which assets are depreciated under proper accounting practice and are financed through the capital controls system. Statute requires that the charge to the General Fund is determined by the capital controls system.

Summary of Reserves 2011/12

As part of having a robust budget, it is important for the Council to set a target range of acceptable level of reserves especially given the nature of the financial risks faced in 2012/03 and beyond. The table below shows the revenue reserves available including a forward projection. The general story is that reserves will be increasingly under pressure, especially given the nature of the tight budget round this year and the increasing capital programme.

Revenue Reserves Available – Trend Analysis

| Type of Reserve | 1 April 2011 £m Actual Balance | 1 April 2012 £m Projected Balance | 1 April 2013 £m Projected Balance | 1 April 2014 £m Projected Balance |
|----------------------------------|--|---|---|---|
| | £m | £m | £m | £m |
| County Fund Reserve | 7.5 | 8.1 | 8.1 | 8.0 |
| Insurance Reserve | 8.8 | 8.4 | 5.5 | 4.5 |
| Capital Programme Reserve | 42.4 | 33.5 | 24.4 | 2.3 |
| Corporate Waste Reserve | 69.7 | 69.3 | 44.6 | 44.6 |
| Departmental Budget - underspend | 14.3 | 8.0 | 3.0 | - |
| Useable Capital Receipt | 6.4 | 7.2 | 0.3 | 1.0 |
| Earmarked Reserves | 13.4 | 20.5 | 11.5 | 12.5 |
| Available Reserves | 162.5 | 155.0 | 97.4 | 72.9 |

RESERVES AND BALANCES – 2012/13 SUMMARY (£000)

ACRES (Adult College of Rural East Sussex)

| | |
|---|---|
| Purpose: | The ACRES consortium, comprising 5 colleges and the Council's Governance and Community Services (GCS) provides adult learning services in East Sussex. There is no Council Tax support for these services. Changes in funding arrangements in the further education sector, together with managing the potential for year on year learner number and/or trading volatility make it essential that the consortium can draw on self-generated resources to meet any future investment, restructuring and other exceptional costs. |
| Used how and when: | Trading surplus/deficit transferred at the year end. Other one-off or exceptional items may be applied as agreed during the year. Any unused reserve on dissolution of the consortium would be distributed in accordance with the Consortium Agreement. |
| Procedures: | On approval of the Assistant Director of Resources, Economy, Transport & Environment, based on recommendations from the ACRES Board, membership of which includes the Assistant Director, Economy, Transport & Environment, Department. |
| Review: | At least annually by the ACRES Board in consultation with the Assistant Director, Resources, ETE. |
| Estimated Balance at 1/4/2012: | 375 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 375 |
| | Withdrawn: 0 |

ASC Business Transformation Risk

| | |
|---|--|
| Purpose: | To meet the potential unplanned costs arising from the reconfiguration of Adult Social Care structure and processes. |
| Used how and when: | The initial Business Transformation project has been completed but the need to continue to reconfigure the department's structures and processes remains. The personalisation agenda, together with economic and demographic pressures, are resulting in a number of projects that will change the way the department works: LEAN principles are being rolled out across all areas of the department, the self directed support pathway is being revised, Project Pathway will deliver a revised structure for assessment and care management teams, system developments including On-Line Resources Directory, together with moves towards a more integrated approach with Health. This reserve will go some way to ensuring ongoing change is delivered and that unforeseen risks are, to a degree, protected against. |
| Procedures: | Use of reserve to be agreed by project sponsors and on approval of Assistant Director of Resources, Adult Social Care. |
| Review: | Monthly budget monitoring with the project managers will identify need to use the reserve. |
| Estimated Balance at 1/4/2012: | 617 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 617 |
| | Withdrawn: 0 |

Capital Programme Reserve

| | | |
|---|---|--------------------------|
| Purpose: | This reserve provides resources, which may be used for capital spending, and was set up in recognition of the reducing forecasts of capital receipts. It also smoothes the impact of slippage in capital payments and phasing issues on other capital resources. | |
| Used how and when: | Used at the end of the financial year to finance the capital programme. Usage and phasing determined by Council when the capital programme set. | |
| Procedures: | Usage of both the capital programme reserve and capital receipts is delegated to the Director of Corporate Resources. | |
| Review: | Contribution and usage reviewed on an annual basis as part of the capital programme and revenue budget setting processes. [The overall reserve position has been re-examined and it is possible to add a further £9.0m to capital as follows: base budget of £2m; unwinding the internal borrowing provision in the normal way will release £3m; and the balance of the council tax freeze grant of £4m]. | |
| Estimated Balance at 1/4/2012: | 33,508 | |
| Added: | 9,000 | Withdrawn: 18,053 |
| Closing Balance as at 31/3/2013: | 24,455 | |

CSD Strategy Reserve

| | | |
|---|--|---------------------|
| Purpose: | To smooth the impact and support the implementation of service restructures over 2011/12 and 2012/13, and meet the cost for any enhancements to redundancies within CSD. | |
| Used how and when: | When redundancy costs have been incurred as a result of actions arising from restructures. | |
| Procedures: | Redundancy payments identified when incurred, and on approval of Assistant Director of Resources, Children Services. | |
| Review: | As the implementation of the restructure and review recommendations are rolled out | |
| Estimated Balance at 1/4/2012: | 391 | |
| Added: | 0 | Withdrawn: 0 |
| Closing Balance as at 31/3/2013: | 391 | |

CBOSS Development and Reprocurement

| | | |
|---|--|-----------------------|
| Purpose: | To meet the cost of development of the SAP system, and towards the reprocurement contract costs. | |
| Used how and when: | Used in line with estimated expenditure on this project. | |
| Procedures: | Released to revenue as authorised by the Deputy Director, Finance (Project Director). | |
| Review: | Annually | |
| Estimated Balance at 1/4/2012: | 1,286 | |
| Added: | 80 | Withdrawn: 300 |
| Closing Balance as at 31/3/2013: | 1,066 | |

Climate Change

| | | |
|---|--|-----------------------|
| Purpose: | As a general fund specifically available to provide one-off or pump priming initiatives to support effective climate change management by the County Council. | |
| Used how and when: | On the recommendation of the lead Chief Officer, on the basis of documented business cases, and after consultation with appropriate lead members, and the Director of Corporate Resources. | |
| Procedures: | Released to revenue or capital project funding as appropriate on the approval of the Director of Corporate Resources. | |
| Review: | Annually on closure of accounts and/or as per the implementation of the business case recommendations. | |
| Estimated Balance at 1/4/2012: | 150 | |
| Added: | 0 | Withdrawn: 150 |
| Closing Balance as at 31/3/2013: | 0 | |

Corporate Waste Reserve

| | | |
|---|---|--------------------------|
| Purpose: | This exists to smooth the large year on year budget increases that will be needed to finance the Waste PFI project over the whole life of the service. | |
| Used how and when: | Used to support the annual revenue waste disposal budget (base budget less contractual costs) on a quarterly basis in line with affordability and budget steps model. | |
| Procedures: | Transfers to and from the reserve may only be authorised by the Director of Corporate Resources and the Assistant Director, Resources, Economy, Transport & Environment | |
| Review: | Monthly through budget monitoring process. | |
| Estimated Balance at 1/4/2012: | 69,405 | |
| Added: | 13,974 | Withdrawn: 38,801 |
| Closing Balance as at 31/3/2013: | 44,578 | |

Deferred Payments Reserve

| | | |
|---|--|---------------------|
| Purpose: | This historic reserve relates to previous government grant funding towards the costs of income deferred by those service users who have no immediate liquid funds but who have property assets. | |
| Used how and when: | To meet potential liability that deferred income will not be covered by the realisation of service user assets. | |
| Procedures: | On approval of Assistant Director of Resources, Adult Social Care, funding will be released to revenue for approved deferred payment cases, agreed in line with Government guidance re eligibility criteria. | |
| Review: | The reserve will be reviewed annually to assess the level of repayments and agreed new funding. | |
| Estimated Balance at 1/4/2012: | 90 | |
| Added: | 0 | Withdrawn: 0 |
| Closing Balance as at 31/3/2013: | 90 | |

Departmental Budget Reserve

| | | |
|---|---|-------------------------|
| Purpose: | To enable net underspends by departments to be carried forward for spending in the next financial year in accordance with Financial Regulations. Underspends often reflect situations where expenditure has been committed, but not actually incurred, at the year end. | |
| Used how and when: | The entire balance on the reserve is available for use in the new financial year, and the net underspendings are transferred to the reserve following closure of the accounts. | |
| Procedures: | Automatic in line with financial regulations | |
| Review: | Only required when financial regulations are revised | |
| Estimated Balance at 1/4/2012: | 8,000 | |
| Added: | 3,000 | Withdrawn: 8,000 |
| Closing Balance as at 31/3/2013: | 3,000 | |

E-Government Reserve

| | |
|---|---|
| Purpose: | This reserve was created to hold funds for e-government projects and cross organisational developments. For the past years the fund has paid for mandated security, essential resilience matters and key infrastructure changes. |
| Used how and when: | There are annual costs for security and resilience paid by this fund and essential upgrades as equipment comes to end of life. The fund provides for half the capital outlay to move from current desktop model to pay as you use Cloud computing model over the next 2 years. A substantial sum will be required for the procurement costs of re tendering NGN to a public services network post December 2011. The fund is also held for replacement of the Peoples Network equipment in Libraries, Members ICT equipment, e-Payslip. |
| Procedures: | All development projects will be agreed by FRG. Money is drawn down as projects/upgrades/replacements/ mandated security costs progress. |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 1,729 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 1,629 |
| | Withdrawn: 100 |

Extended Schools (Community Facilities) Reserve

| | |
|---|--|
| Purpose: | This was originally set up for sports facilities developed using lottery funds and run by schools. Its use has been extended to include all community facilities e.g., nurseries run by schools. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools. |
| Used how and when: | The surplus/deficit on facilities is transferred to/from the reserve at the year-end. |
| Procedures: | The surplus/deficit on facilities are transferred to/from the reserve at the year end. |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 407 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 407 |
| | Withdrawn: 0 |

High Weald Reserve

| | | | |
|---|---|-------------------|---|
| Purpose: | To provide for future spending commitments in the High Weald Area of Natural Beauty. | | |
| Used how and when: | To support any operational deficits during the year. | | |
| Procedures: | Joint Advisory Committee (JAC) approves the annual budget (and transfer to or from reserve) on an annual basis. They also approve the forecasts for the current year at the same meeting to approve any changes to the forecast reserve transfer. In reality the operational surplus or deficit will be the transfer to or from the reserves. | | |
| Review: | Annually | | |
| Estimated Balance at 1/4/2012: | 84 | | |
| Added: | 0 | Withdrawn: | 0 |
| Closing Balance as at 31/3/2013: | 84 | | |

ICT refresh

| | | | |
|---------------------------|--|--|--|
| Purpose: | The ICT refresh reserves meet the costs of regular replacement ICT equipment on a rolling programme. A main element of this is the move to a cloud computing; the current desktop model for PCs uses applications, user data and settings bonded to a single computer. This approach makes it difficult for users to move between PCs in case of upgrades. The ICT refresh provides a new approach to desktop support using an updated desktop infrastructure effectively known as "thin client". This will be achieved by migrating PC users onto a new (centralised) support platform. | | |
| Used how and when: | Used when the "refresh" of equipment takes place in line with departmental programmes. | | |
| Procedures: | Managed by Corporate ICT Services, and Assistant Director – Resources in the department concerned. | | |
| Review: | Level is reviewed annually against the "refresh" programme | | |

Adult Social Care

| | | | |
|---|-----|------------------|---|
| Estimated Balance at 1/4/2012: | 166 | | |
| Added: | 150 | Withdrawn | 0 |
| Closing Balance as at 31/3/2013: | 316 | | |

Children's Services Department

| | | | |
|---|----|-------------------|---|
| Estimated Balance at 1/4/2012: | 65 | | |
| Added: | 0 | Withdrawn: | 0 |
| Closing Balance as at 31/3/2013: | 65 | | |

Corporate Resources Directorate

| | | | |
|---|----|-------------------|---|
| Estimated Balance at 1/4/2012: | 39 | | |
| Added: | 0 | Withdrawn: | 0 |
| Closing Balance as at 31/3/2013: | 39 | | |

| | |
|---|----|
| Governance and Community Services | |
| Estimated Balance at 1/4/2012: | 48 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 48 |
| Economy, Transport and Environment | |
| Estimated Balance at 1/4/2012: | 29 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 29 |

Insurance Reserve (from 1/4/97)

| | |
|---|--|
| Purpose: | To cater for internally funded insurance on County Council services. Subject to an aggregate limit, this reserve covers Third Party liability costs under £100k, property losses of up to £100k and motor vehicle 'own damage' costs. Self Insurance through this reserve is more economical than external insurance for these classes of risks. |
| Used how and when: | Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known. |
| Procedures: | At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled. |
| Review: | Reviewed by actuary to ensure sufficient reserve on an annual basis. |
| Estimated Balance at 1/4/2012: | 7,425 |
| Added: | 850 |
| Closing Balance as at 31/3/2013: | 4,475 |

Insurance Reserve (to 31/3/97)

| | |
|---|---|
| Purpose: | This reserve was used for the same purposes as the current insurance reserve (see above), but it relates to the pre-reorganisation County Council, and some may eventually be attributable to Brighton and Hove City Council. |
| Used how and when: | Used to fund self-insured element of insurance policy. Drawn down at year end when liability is known. |
| Procedures: | At year end net cost of claims due to be settled is assessed and an equivalent amount is drawn down to offset revenue impact of claims settled. |
| Review: | Reviewed by actuary to ensure sufficient reserve on an annual basis. |
| Estimated Balance at 1/4/2012: | 987 |
| Added: | 50 |
| Closing Balance as at 31/3/2013: | 987 |

Leisure Centres Lease Agreement

| | |
|---|--|
| Purpose: | To enable the County Council to meet its obligations under the lease agreement to keep premises in good repair in accordance with a 5 year plan. |
| Used how and when: | Withdrawals to be made to enable payments to be made within 30 days of demand. |
| Procedures: | On approval of Assistant Director of Resources, Children's Services, balances are withdrawn in line with the lease agreement |
| Review: | Annually |
| Estimated Balance at 1/4/2012: 279 | |
| Added: 0 | Withdrawn: 0 |
| Closing Balance as at 31/3/2013: 279 | |

Management Capacity

| | |
|---|---|
| Purpose: | To provide one-off funding to support priority corporate and department projects. |
| Used how and when: | To be used over the period of the Medium Term Plan as and when bids are approved. |
| Procedures: | On approval of Director of Corporate Resources, based on incidence of bids approved. |
| Review: | Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material. |
| Estimated Balance at 1/4/2012: 73 | |
| Added: 0 | Withdrawn: 73 |
| Closing Balance as at 31/3/2013: 0 | |

Map Digitalisation

| | |
|---|---|
| Purpose: | Investment in making available historical records available in electronic form, including through the ESCC website. |
| Used how and when: | To be used over the period 2005/06 through to 2011/12. |
| Procedures: | On approval of Assistant Director of Resources for Governance & Community Services, based on expenditure against agreed project objectives. |
| Review: | Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material. |
| Estimated Balance at 1/4/2012: 4 | |
| Added: 0 | Withdrawn: 4 |
| Closing Balance as at 31/3/2013: 0 | |

On Street Parking

| | |
|---|--|
| Purpose: | Use of 'surpluses' is restricted by legislation. |
| Used how and when: | Can be used to cover deficits from earlier years, provision of off-street parking, highway maintenance and passenger transport. |
| Procedures: | Proposed expenditure agreed after appropriate consultation, and on approval of Assistant Director of Resources, Economy, Transport and Environment |
| Review: | Annually |
| Estimated Balance at 1/4/2012: 633 | |
| Added: 698 | Withdrawn: 668 |
| Closing Balance as at 31/3/2013: 663 | |

Ouse Valley Commuted Maintenance

| | |
|---|---|
| Purpose: | To fund the ongoing maintenance costs associated with the landscape project at Newhaven Ouse Estuary. |
| Used how and when: | To pay for maintenance annually over a five year period in accordance with the contract. |
| Procedures: | Withdrawals made to match revenue spending on maintenance. |
| Review: | Monthly, as part of budget monitoring procedures. |
| Estimated Balance at 1/4/2012: 9 | |
| Added: 0 | Withdrawn: 9 |
| Closing Balance as at 31/3/2013: 0 | |

Redundancies Reserve

| | |
|---|--|
| Purpose: | To meet one-off redundancy costs, generally associated with ongoing staff cost savings, as part of Reconciling Performance, Policy and Resources. A short term voluntary severance scheme has been introduced as part of our strategy to achieve savings. This seeks to minimise the need for compulsory redundancies. |
| Used how and when: | Bids will be invited at appropriate times from departments towards such costs and contributions will be made in the same year as the costs. |
| Procedures: | On approval of Director of Corporate Resources, based on incidence of bids approved. Significant redundancy cost could be incurred during 2012/13 but difficult to scale at this stage. . |
| Review: | Annually |
| Estimated Balance at 1/4/2012: 7,144 | |
| Added: 0 | Withdrawn: 3,700 |
| Closing Balance as at 31/3/2013: 3,444 | |

Redundancies - DPS review

| | |
|---|---|
| Purpose: | To meet the potential redundancy costs arising from the review of directly provided services (DPS) within older people and learning disabilities. |
| Used how and when: | When redundancy costs have been incurred as a result of actions arising from the DPS review. |
| Procedures: | Redundancy payments identified when incurred, and on approval of Assistant Director of Resources, Adult Social Care. |
| Review: | As the implementation of the DPS review recommendations are rolled out |
| Estimated Balance at 1/4/2012: | 387 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 387 |
| | Withdrawn: 0 |

Roundabout Sponsorships

| | |
|---|---|
| Purpose: | The Transport & Environment Department are commencing a "Roundabout Sponsorship" scheme. Private companies will be "sponsoring" a roundabout for a period of three years - paying over an agreed sponsorship amount. Highways will then enhance/maintain the landscaping and environment of that roundabout for that period. There is no requirement to spend particular sponsorship money on a particular roundabout, merely for certain maintenance standards to be observed. |
| Used how and when: | Each deposit from a sponsor will be paid in to reserve on receipt. |
| Procedures: | At the end of the year, the necessary amount will be "draw down" from the reserve to fund that year's sponsored roundabout expenditure in the ledger. |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 31 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 31 |
| | Withdrawn: 0 |

Skills Centre (Wealden)

| | |
|---|--|
| Purpose: | To provide support to the Wealden Skills Centre, which offer a range of vocational courses to the whole community. |
| Used how and when: | The reserve will be used to pay the annual rent (£123k pa) over the next four years. |
| Procedures: | On approval of Director of Corporate Resources. |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 369 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 246 |
| | Withdrawn: 123 |

Strategic Economic Development

| | |
|---|--|
| Purpose: | To provide support for County Council projects that promotes economic development. |
| Used how and when: | To be used over the period of the Medium Term Plan as and when bids are approved. |
| Procedures: | On approval of Assistant Director of Resources for Economy, Transport & Environment, based on incidence of bids approved in accordance with Fund guidelines. |
| Review: | Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material. |
| Estimated Balance at 1/4/2012: | 1,035 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 459 |
| | Withdrawn: 576 |

Schools Redundancies Reserve

| | |
|---|---|
| Purpose: | The Council supports schools in the restructuring of staffing in order to address financial difficulties arising, for example, from reducing numbers of pupils, by meeting the costs of redundancies in approved circumstances. Therefore, a reserve was created in the 2010/11 to cover the estimated costs flowing from the decision to proceed with the restructuring. |
| Used how and when: | When redundancy costs have been incurred. |
| Procedures: | On approval of Assistant Director of Resources, Children's Services, balances are withdrawn in line with the lease agreement |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 80 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 80 |
| | Withdrawn: 0 |

Travellers Sites

| | |
|---|--|
| Purpose: | To meet investment needs for the council's gypsy and traveller sites. |
| Used how and when: | Since the management of sites was brought 'in-house' in April 2007 both short and longer-term investment needs are being identified. Funds will be released to enable a programme of work to be undertaken in a phased and managed way consistent with our site management responsibilities. |
| Procedures: | Released to revenue on approval of the Assistant Director of Resources, Economy, Transport & Environment. |
| Review: | Monthly budget monitoring with budget manager, and half yearly adjustment to reserve if material. |
| Estimated Balance at 1/4/2012: | 123 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 73 |
| | Withdrawn: 50 |

Virtual College Reserves

| | |
|---|---|
| Purpose: | The management committees of the Virtual Colleges will carry forward their balances at the end of each financial year. The reserve will hold the accumulated balances brought forward. |
| Used how and when: | The reserve will be adjusted at the end of each financial year |
| Procedures: | The Virtual colleges are accounted for during the financial year by 2 Special schools. At the end of each financial year the Virtual college reserves will be separated from the School reserves. Procedures will be as for school reserves |
| Review: | Annual review |
| Estimated Balance at 1/4/2012: | 151 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 151 |
| | Withdrawn: 0 |

Reserve for Winter Maintenance

| | |
|---|---|
| Purpose: | To smooth the financial impact of variations between years in winter weather on road maintenance. |
| Used how and when: | Over/Underspends on winter maintenance budget transferred to/from reserve at year end. |
| Procedures: | Transactions are processed during closure of accounts. |
| Review: | Annually on closure of accounts when outturn is known. |
| Estimated Balance at 1/4/2012: | 500 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 500 |
| | Withdrawn: 0 |

Reserve for Schools/Colleges Balances

| | |
|---|---|
| Purpose: | This represents underspendings carried forward by schools under their scheme of local financial management. This is set aside from the County Council's general balances as a legal requirement, and it may only be used by the individual schools. |
| Used how and when: | Over/Underspends on schools' budgets are transferred to/from reserve at year end. |
| Procedures: | Annual over/underspend is transferred to the reserve during closing of accounts. |
| Review: | Annually |
| Estimated Balance at 1/4/2012: | 13,518 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 13,518 |
| | Withdrawn: 0 |

County Fund Balance

| | |
|---|---|
| Purpose: | In line with prudent financial management, maintenance of a general balance (i.e. not specific to any specified risk) to protect the Council in the event of sudden in-year emergencies which cannot be expected to be handled within departmental cash limits. |
| Used how and when: | Withdrawals as approved by Cabinet. |
| Procedures: | As part of the Medium Term Planning process. |
| Review: | Annually with the intention of maintaining the balance at a minimum of 2.25% of the net budget |
| Estimated Balance at 1/4/2012: | 8,191 |
| Added: | 0 |
| Closing Balance as at 31/3/2013: | 8,191 |
| | Withdrawn: 0 |

Usable capital receipts – sales

| | |
|---|---|
| Purpose: | This reserve contains proceeds from the sale of assets until they are used to finance new capital investment. |
| Used how and when: | Used at the end of the financial year to finance the capital programme. Maximum usage determined by Council when capital programme set. |
| Procedures: | Usage of both the capital programme reserve and capital receipts are delegated to the Director of Corporate Resources. |
| Review: | The level of this reserve is dependent on the successful sale of assets. |
| Estimated Balance at 1/4/2012: | 7,272 |
| Added: | 1,500 |
| Closing Balance as at 31/3/2013: | 272 |
| | Withdrawn: 8,500 |

ESCC Summary - Income Generation to 2014-15

Customer and Client Receipts

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year |
|--|-----------------|-------------------|-----------------|-------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|
| | Actual £000s | Estimate £000s | Actual £000s | Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % |
| Adult Social Care | 27,584 | 24,646 | 29,153 | 28,817 | 33,078 | 31,559 | 9.5 | 32,618 | 3.4 | 33,488 | 2.7 | 16.2 |
| Governance and Community Services | 1,487 | 1,468 | 1,442 | 1,468 | 1,521 | 1,465 | -0.2 | 1,494 | 2.0 | 1,524 | 2.0 | 3.8 |
| Childrens | 10,448 | 8,068 | 8,689 | 9,844 | 10,799 | 11,196 | 13.7 | 11,196 | 0.0 | 11,196 | 0.0 | 13.7 |
| Corporate Resources | 1,908 | 1,992 | 1,969 | 2,042 | 2,088 | 2,066 | 1.2 | 2,118 | 2.5 | 2,171 | 2.5 | 6.3 |
| ET&E | 14,958 | 8,379 | 0 | 8,813 | 0 | 8,371 | -5.0 | 8,538 | 2.0 | 8,709 | 2.0 | -1.2 |
| Total Income | 56,385 | 44,553 | 41,253 | 50,984 | 47,486 | 54,657 | 7.2 | 55,965 | 2.4 | 57,088 | 2.0 | 12.0 |

Adult Social Care Department

Income targets to 2014-15

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year |
|---------------------------------------|-----------------|-------------------|-----------------|------------------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|
| | Actual £000s | Estimate £000s | Actual £000s | Revised Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % |
| Government Grants | 15,148 | 3,882 | 6,939 | 17,521 | 17,151 | 17,823 | 1.7 | 17,378 | -2.5 | 16,944 | -2.5 | -3.3 |
| Grants & Contributions | 24,720 | 20,620 | 26,028 | 13,862 | 19,002 | 17,359 | 25.2 | 11,106 | -36.0 | 11,329 | 2.0 | -18.3 |
| Customer & Client Receipts | 27,584 | 24,646 | 29,153 | 28,817 | 33,078 | 31,559 | 9.5 | 32,618 | 3.4 | 33,488 | 2.7 | 16.2 |
| Other Income | 2,195 | 1,455 | 1,506 | 1,367 | 1,467 | 1,233 | -9.8 | 1,257 | 1.9 | 1,283 | 2.1 | -6.1 |
| Total Income | 69,647 | 50,603 | 63,626 | 61,567 | 70,698 | 67,974 | 10.4 | 62,359 | -8.3 | 63,044 | 1.1 | 2.4 |

Government Grants: During 2011/12 confirmation was received that the Learning Disability and Health Reform Grant would be received as a specific grant, rather than through the authority's Formula Grant.

Grants and Contributions: this is reflective of the department's service and funding arrangements with Health and other authorities, including specific "Health funding for Social Care". Until further clarification is received, it has been assumed that the "Health funding for Social Care" (2012/13 - £6.6m) will cease from 2013/14.

Customer & Client Receipts: This reflects the level of income derived from the financial assessment of service users, under regulations.

Other Income: including specific recharges and movements on reserves.

Adult Social Care Fees & Charges 2012-13

| Service | Current Charge £ | Proposed Charge £ | Increase % | Income in 2012/13 Budget £000s |
|--|------------------------|-------------------------|---------------|---|
| Day Care | | | | |
| Daily Meal Charge | 3.35 | 3.40 | 1.49 | 798 |
| Daily Transport Charge (return) | 2.00 | 2.00 | - | 25 |
| Meals in the Community | | | | |
| Daily Meal Charge | 3.35 | 3.40 | 1.49 | 798 |
| Residential and Nursing | | | | |
| | | | | Total for Resi/Nursing |
| Client Contribution per week (min)* to 24 years old | 59.70 | tba | | 28,165 |
| 25 - 59 years old | 73.75 | tba | | |
| 60 years old and above | 114.75 | tba | | |
| Full Cost per week | 580.00 | tba | | |

* the increase in client contributions is set by the Departments of Health and Works & Pensions

NOTE:

The introduction of personal budgets means that service users are financially assessed to make a specific contribution to the costs of the overall package of care that they receive. As a consequence no specific charges are now set for Home Care (Hourly Rate) and Day Care (Per Day).

Governance and Community Services

Income targets to 2014-15

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year | |
|---------------------------------------|-----------------|-------------------|-----------------|-------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|------|
| | Actual £000s | Estimate £000s | Actual £000s | Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % | |
| Government Grants | 1 | 191 | 0 | 848 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0 | 0 | |
| Grants & Contributions | 2 | 718 | 643 | 929 | 485 | 485 | 477 | -1.6 | 477 | 0.0 | 477 | 0.0 | -1.6 |
| Customer & client receipts | 3 | 1,487 | 1,468 | 1,442 | 1,468 | 1,521 | 1,465 | -0.2 | 1,494 | 2.0 | 1,524 | 2.0 | 3.8 |
| Other income | 4 | 2,332 | 2,420 | 2,702 | 2,618 | 2,618 | 2,593 | -1 | 2,645 | 2.0 | 2,698 | 2.0 | 3 |
| Total Income | | 4,728 | 4531 | 5,921 | 4,571 | 4,624 | 4,535 | -0.8 | 4,616 | 1.8 | 4,699 | 1.8 | 2.8 |

Fees & Charges 2012/13

| | 2011/12 Charge £ | 2012/13 Charge £ | Increase | Income in 2012/13 Budget £000 | 2013/14 Charge £ |
|--|------------------------|------------------------|----------|--|------------------------|
| <u>GOVERNANCE AND COMMUNITY SERVICES</u> | | | | | |
| County Records Office | | | | | |
| Self-service copies | | | | | |
| Microfilm/fiche printout b/w (A4 and A3) | 0.40 | 0.40 | 0.0% | } | |
| Colour copy from map viewer A4 | 2.00 | 2.00 | 0.0% | | |
| Colour copy from map viewer A3 | 2.00 | 2.00 | 0.0% | | |
| Copies made by staff: non digital | | | | | |
| Photocopies or microfilm/fiche printout b/w A4 /A3 | 1.00 | 1.00 | 0.0% | } | 6 |
| Colour photocopy A4/A3 | 2.50 | 2.50 | 0.0% | | |
| AO Prints (usually large, complete, Ordnance Survey Maps | 15.00 | 20.00 | 33.3% | } | |
| Wills and probate inventories - microform | 6.50 | 7.50 | 15.4% | | |
| Parish register entry - microform | | 2.00 | new | | |
| (NB charging is not new, the setting of an inclusive fee per register entry, in the same way as for wills, is new) | | | | | |
| Copies made by staff: digital | | | | | |
| <i>paper copies</i> | | | | | |
| Single image A4 | 6.50 | 6.50 | 0.0% | } | |
| Subsequent images from same document | 3.75 | 3.75 | 0.0% | | |
| Single image A3 | 6.50 | 6.50 | 0.0% | | |
| Subsequent images from same document | 3.75 | 3.75 | 0.0% | } | |
| Wills and probate inventories - digital images. | 13.00 | 15.00 | 15.4% | | |
| <i>copies on CD</i> | | | | | |
| First image | 10.50 | 10.50 | 0.0% | } | 11 |
| Subsequent images from same document | 3.75 | 3.75 | 0.0% | | |
| Wills and probate inventories - digital images. | 16.00 | 16.00 | 0.0% | | |
| Outsize documents: first image | 23.00 | 25.00 | 8.7% | } | |
| Outsize documents: subsequent images | 9.00 | 10.00 | 11.1% | | |
| Tithe and estate maps on proprietary CD | | | | | |
| Tithe maps for a single parish | 15.00 | 15.00 | 0.0% | } | |
| Tithe maps index by CD | 6.00 | 6.00 | 0.0% | | |
| Tithe maps index by email | 3.00 | 3.00 | 0.0% | | |
| Large estate maps on CD | 15.00 | 15.00 | 0.0% | | |
| Certified copies/ certified extracts | | | | | |
| | 10.00 | 12.00 | 20.0% | } | |
| | | | | | |
| Genealogical research service 1 hour | | | | | |
| N.b. the hourly fee is doubled for business research enquiries | 25.00 | 25.00 | 0.0% | } | 5 |
| | | | | | |
| Consultancy/facilitation | | | | | |
| Approved expert witness/consultancy work per day | 600.00 | 600.00 | | } | 2.5 |
| Filming facility fees (where filming is not of direct publicity benefit to ESRO) per hour | 100.00 | 100.00 | | | |
| Reproduction fee for film and television (where no direct publicity benefit to ESRO) per item | 50.00 | 50.00 | | | |
| Library Service | | | | | |
| <u>Reservations</u> | | | | | |
| - standard | 0.80 | 0.80 | 0.0% | } | 33 |
| - Interlibrary Loans | 2.50 | 2.50 | 0.0% | | |
| - internet reservations | 0.60 | 0.60 | 0.0% | | |
| <u>Audio Charges</u> | | | | | |
| CDs (per week) | 0.90 | 1.00 | 11.1% | } | 20 |
| | | | | | |
| <u>Talking Books</u> | | | | | |
| MP3s or up to 8 CDs/tapes | 1.30 | 1.30 | 0.0% | } | 42 |
| Over 8 CDs/tapes | 1.70 | 1.70 | 0.0% | | |
| <u>Videos & DVDs(per week)</u> | | | | | |
| Adult DVD (Premier Titles new releases <12 weeks) | | 3.50 | 100.0% | } | 172 |
| Adult DVD (all other titles) | 3.00 | 2.50 | -16.7% | | |
| Children's DVD (Premier Titles new releases <12 weeks) | | 3.50 | | } | |
| Children's DVD (all other titles) | 1.80 | 2.00 | 11.1% | | |

| | | | | | |
|---|-----------|-----------|--------|---------|--------------------|
| n.b. the statutory fee for Marriage/CP in the Register Office, Eastbourne is £40 | | | | | |
| Double weddings or civil partnerships attract a 25% discount on the second ceremony fee | | | | | |
| Other Celebratory ceremonies *** | | | | | |
| Weekday – Registration Office | 150.00 | 155.00 | 3.3% | 9 | Note 2. Note 2. |
| Weekday – licensed venue | 170.00 | 175.00 | 2.9% | | |
| Saturday – Registration Office | 215.00 | 220.00 | 2.3% | | |
| Saturday – licensed venue | 210.00 | 215.00 | 2.4% | | |
| Sunday - Registration Office | 270.00 | 220.00 | -18.5% | | |
| Sunday - licensed venue | 240.00 | 215.00 | -10.4% | | |
| Public Holiday – Registration office | 270.00 | 275.00 | 1.9% | | |
| Public Holiday – licensed venue | 240.00 | 245.00 | 2.1% | | |
| Homes/Non-Licensed Venues Monday - Friday | 340.00 | 345.00 | 1.5% | | |
| Homes/Non-Licensed Venues Saturday | 340.00 | 345.00 | 1.5% | Note 2. | |
| Homes/Non-Licensed Venues Sunday | 480.00 | 345.00 | -28.1% | | |
| Homes/Non-Licensed Venues Public Holiday | 480.00 | 485.00 | 1.0% | | |
| Citizenship ceremonies | | | | 77 | |
| Ceremony in a group ** | 80.00 | 80.00 | 0.0% | | |
| Private ceremony (additional fee) | 80.00 | 90.00 | 12.5% | | |
| Document Checking – Adults *** | 55.00 | 60.00 | 9.1% | | |
| Document checking – children *** | 30.00 | 35.00 | 16.7% | | |
| From 1st April 2012 the additional fee for any Ceremony held in the larger venues at Eastbourne - Council Chamber or Court Room (available usually only on Fridays and Saturdays), will rise to £80 from £75 | | | | | |
| Change of Name Deeds *** | | | | 9 | |
| Adults | 42.00 | 45.00 | 7.1% | | |
| Children | 47.00 | 50.00 | 6.4% | | |
| Copy of Deed at time | 6.50 | 7.00 | 7.7% | | |
| Copy of Deed at later date | 13.00 | 15.00 | 15.4% | | |
| Civil Funerals | Up to 140 | Up to 140 | 0.0% | 19 | Note 4. |
| Memorial Services (A new service to supplement existing funeral service.) | | Up to 140 | New | | |
| Certificates | | | | 180 | |
| Issued at Registration**** | 3.50 | 3.50 | 0.0% | | |
| Copy of Certificate ****+ | 7.00 | 7.00 | 0.0% | | |
| Commemorative *** | 10.00 | 10.00 | 0.0% | | |
| Staff search service of indexes and registers for Family history - 1 hour | | 25.00 | New | | |
| N.b. the hourly fee is doubled for business research enquiries | | | | | |
| **Fee set by Home Office | | | | | |
| ***It has been confirmed that VAT is payable on these fees and proposed fees are shown net of VAT. | | | | | |
| **** Fee set by General Register Office. Latest guidance awaited | | | | | |
| Notes | | | | | |
| 1. We do not anticipate raising the fee to license premises as we will stop including the statutory notice in published media and instead publish on-line. | | | | | |
| 2. There is no longer an enhanced cost premium for services conducted on a Sunday over those conducted on a Saturday, only Public Holidays; and the distinction between Saturdays and Sundays can be removed. An equalisation of pricing should also help manage demand for ceremony bookings across the weekend with no detrimental effect on income levels. | | | | | |
| 3. Where licensed premises wish to offer marriage ceremonies in the open air (which is not permitted by law), we will charge the standard marriage fee for an indoor ceremony plus £100 for an additional Exchange of Rings Ceremony in the open air. | | | | | |
| 4. Civil funeral service - funeral services for stillborn babies and children under 16 years have been carried out free of charge. We propose to continue this free service, given the very small number of ceremonies we conduct. | | | | | |

Children's Services Department

Income targets to 2014-15

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year |
|---------------------------------------|-----------------|-------------------|-----------------|-------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|
| | Actual £000s | Estimate £000s | Actual £000s | Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % |
| Government Grants | 338,721 | 345,499 | 332,800 | 347,602 | 347,282 | 341,377 | -1.8 | 341,377 | 0.00 | 341,377 | 0 | -1.8 |
| Grants & Contributions | 14,766 | 2,969 | 6,532 | 3,029 | 5,116 | 2,926 | -3.4 | 2,926 | 0.00 | 2,926 | 0 | -3.4 |
| Customer & client receipts | 10,448 | 8,068 | 8,689 | 9,844 | 10,799 | 11,196 | 13.7 | 11,196 | 0.00 | 11,196 | 0 | 13.7 |
| Other income | 8,949 | 3,739 | 4,616 | 3,814 | 4,975 | 4,444 | 16.5 | 4,444 | 0.00 | 4,444 | 0 | 16.5 |
| Total Income | 372,884 | 360,275 | 352,637 | 364,289 | 368,172 | 359,943 | -1.2 | 359,943 | 0.00 | 359,943 | 0 | -1.2 |

- 1 The budget figures do not show any income for schools as local authorities are not allowed to take any income into account that schools may raise when setting the overall schools delegated budgets.
- 2 There will be reductions in Government grants for East Sussex Schools converting to Academies in future years.

Fees & Charges 2012-13

| | Current Charge | Proposed Charge | Increase | Income in 2012/13 Budget |
|--|----------------|-----------------|---------------|--------------------------|
| | £ | £ | | £000 |
| <u>CHILDREN'S SERVICES</u> | | | | |
| <u>Children and Families</u> | | | | |
| Lansdowne Secure Unit | | | | |
| Other Local Authorities charge (per week) | 5,145 | 5,145 | 0.00% | 1,079 |
| Looked After Children | | | | |
| Sell Foster Place (per week) | 593 | 593 | 0.00% | 31 |
| SEN recoupment | | | | |
| Charge to other Local Authorities | cost recovery | cost recovery | | 1,273 |
| Disability Services | | | | |
| After Schools Clubs & Holiday Playschemes | Various | Various | 0.0% | 70 |
| Youth Development Service | | | | |
| Admissions | } | } | | |
| Rents and lettings | | | | 1.00% |
| Charges | | various | 0.00% | 1 |
| Sales | various | | 1.00% | 12 |
| <u>Learning and School Effectiveness</u> | | | | |
| Inclusion Support Services | | | | |
| SBASS - Fees | cost recovery | cost recovery | no change | 2 |
| SBASS - Fines | various | various | no change | 20 |
| SCSN - Fees | cost recovery | cost recovery | no change | 6 |
| EaALS - Training courses | cost recovery | cost recovery | no change | 1 |
| LLSS - Training courses | cost recovery | cost recovery | no change | 10 |
| Early Years - Training courses | cost recovery | cost recovery | no change | 4 |
| LLSS - Services to Schools (traded service) | various | various | no change | 110 |
| County Psychology Service - Services to Schools (traded) | various | various | no change | 230 |
| EYCESS | | | | |
| Maplehurst Nursery Fees | various | various | Cost Recovery | 44 |
| Pugwash Nursery Fees | various | various | Cost Recovery | 137 |
| Rainbows Nursery Fees | various | various | Cost Recovery | 114 |
| Cygnets Nursery Fees | various | various | Cost Recovery | 120 |
| Wealden Nursery Fees | various | various | Cost Recovery | 94 |
| Wealden Nursery Sales | cost recovery | cost recovery | no change | 0.3 |

| | | | | |
|--|---------------------------------------|-------------------------------------|------------------------|---------------|
| Eastbourne Children's Centre - Café | various | various | no change | 4.5 |
| Hastings Children's Centre - Sales | various | various | Cost Recovery | 0.2 |
| Lewes Children's Centre - Fees | various | various | No change | 0.7 |
| Lewes Children's Centre - Sales | various | various | Cost Recovery | 0.3 |
| Wealden Children's Centre - Café | various | various | 1.5% | 28.9 |
| Wealden Children's Centre - Creche | various | various | Cost Recovery | 0.5 |
| SLES | | | | |
| Subscribing Schools | | | | |
| SLA - Traded services | various | various | No Change | 160 |
| SLA - Governor Services | various | various | No Change | 207.9 |
| Consultancy Fees | 340 | 340 | No Change | 170 |
| Training | 430 | 430 | No Change | 130 |
| Non subscribing Schools | | | | |
| Consultancy Fees | 620 | 620 | No Change | 50 |
| Training | 830 | 830 | No Change | 35 |
| Training - Governors | various | various | No Change | 3 |
| Resources and Planning Performance Management | | | | |
| Joint Use Facilities | | | | |
| Battle Sports Centre | various | various | | 18 |
| Membership and fees | | | | |
| Exceat Boathouse (See website for detail) | | Varies between £13 and £18 per 2 | | 28 |
| Canoe hire/classes | | | | |
| Spray Sports Centre Prices range from Courses | | various | | 134 |
| Lewes Athletics Track Membership and fees | various | various | | 1 |
| Catering Establishments | | | | |
| Esscape | published | various | | 307 |
| St Marys | published | various | | 114 |
| Services to Schools | | | | |
| Contract Cleaning | | | 2% | 82 |
| Grounds Maintenance | | | 15.5% 12/13 - 0% fixed | 154 |
| Staff Counselling | | | | 35 |
| School Meals - Primary | | | | 1,221 |
| School Meals - Secondary | | | | 332 |
| School Meals - Ex-SF now DSG | | | | 561 |
| Copyright Licences | published | | 0% | 132 |
| ICT Support to Schools | specification | | 0% | 543 |
| County Funded Supply | | | 3% | 1230 |
| Strategic Finance | | | 1% adjusted inflation, | 350 |
| Planning and Admissions | | | | |
| Misc Properties | market rents | market rents | 0% | 28 |
| Music Services | | | | |
| Music charges | Decided at Music Management Committee | | | 1,345 |
| Concert admissions | various | various | | 165 |
| Charge to Sussex Downs | | | | 148 |
| Other | various | various | | 103 |
| TOTAL BUDGET | | | | 11,196 |

Foster Care Fees & Charges 2012-13

| | Current Fee | Proposed Fee | % Increase | Expenditure in 2012/13 Budget | |
|---|----------------|-----------------|------------|----------------------------------|--|
| | £ | £ | | £000 | |
| <u>CHILDREN'S SERVICES</u> | | | | | |
| Payment of Allowances for Foster Care, Adoption and Residence Orders | | | | | |
| <u>Foster Care</u> | | | | | |
| Kinship/Basic Maintenance Allowance (per week) | | | | | |
| Age of Child | | | | | |
| 0-4 | 121.67 | 121.67 | 0.0% | } 2,392 | |
| 5-10 | 138.59 | 138.59 | 0.0% | | |
| 11 plus | 172.53 | 172.53 | 0.0% | | |
| Professional Fee for General Fostering (per week) | | | | | |
| Age of Child | | | | | |
| 0-4 | 120.47 | 120.47 | 0.0% | } 1,933 | |
| 5-10 | 131.67 | 131.67 | 0.0% | | |
| 11 plus | 131.40 | 131.40 | 0.0% | | |
| Total General Fostering Rate (Basic Maintenance plus Professional Fee - see above) | | | | | |
| Age of Child | | | | | |
| 0-4 | 242.14 | 242.14 | 0.0% | | |
| 5-10 | 270.26 | 270.26 | 0.0% | | |
| 11 plus | 303.93 | 303.93 | 0.0% | | |
| Additional payment after 2 years service (per week) | | | | | |
| | 10.00 | 10.00 | 0.0% | | |
| Additional payment after 5 years service (per week) | | | | | |
| | 20.00 | 20.00 | 0.0% | | |
| Christmas Allowance (per annum) | | | | | |
| Age of Child | | | | | |
| 0-4 | 81.76 | 81.76 | 0.0% | } 31 | |
| 5-10 | 96.35 | 96.35 | 0.0% | | |
| 11-15 | 116.50 | 116.50 | 0.0% | | |
| 16 plus | 124.36 | 124.36 | 0.0% | | |
| Treatment Fostering (per week) made up of Basic Maintenance above plus a Professional Fee | | | | | |
| Less than 2 years service | | | | | |
| | 448.60 | 448.60 | 0.0% | } 396 | |
| After 2 years service | | | | | |
| | 458.60 | 458.60 | 0.0% | | |
| After 5 years service | | | | | |
| | 468.60 | 468.60 | 0.0% | | |

| | | | | | |
|--|--------|--------|------|---|--------------|
| Fostering Plus (per week) made up of Basic Maintenance above plus a Professional Fee | | | | | |
| Less than 2 years service | 358.87 | 358.87 | 0.0% | } | 1,005 |
| After 2 years service | 368.87 | 368.87 | 0.0% | | |
| After 5 years service | 378.87 | 378.87 | 0.0% | | |
| Single Parent and Child allowance | 737.77 | 737.77 | 0.0% | } | 90 |
| Parents and Child allowance | 906.92 | 906.92 | 0.0% | | |
| Disability Short Break & Fostering Respite Rates (per week) | 272.11 | 272.11 | 0.0% | | |
| Disability Fostering Plus - same as Fostering Plus (per week) | 358.87 | 358.87 | 0.0% | | |
| Remand & Intensive Lodging Scheme (per week) | 358.87 | 358.87 | 0.0% | | |
| Emergency Placement Payment (per day max 3 days) | 43.25 | 43.25 | 0.0% | | |
| <u>Adoption</u> (per week) | | | | | |
| Age of Child | | | | } | 694 |
| 0-4 | 78.42 | 78.42 | 0.0% | | |
| 5-10 | 94.10 | 94.10 | 0.0% | | |
| 11 plus | 125.46 | 125.46 | 0.0% | | |
| Enhanced Payments related to the assessed needs of the child (per week) | | | | | |
| Rate 1 | 20.00 | 20.00 | 0.0% | | |
| Rate 2 | 40.00 | 40.00 | 0.0% | | |
| <u>Residence Orders</u> (per week) | | | | | |
| Age of Child | | | | } | 1,232 |
| 0-4 | 121.67 | 121.67 | 0.0% | | |
| 5-10 | 138.59 | 138.59 | 0.0% | | |
| 11 plus | 172.53 | 172.53 | 0.0% | | |
| Total Expenditure on Foster Care, Adoption and Residence Orders | | | | | 7,773 |

Corporate Resources Department

Income targets to 2014-15

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year |
|---------------------------------------|-----------------|-------------------|-----------------|-------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|
| | Actual £000s | Estimate £000s | Actual £000s | Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % |
| Government Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| Grants & Contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| Customer & client receipts | 1,908 | 1,992 | 1,969 | 2,042 | 2,088 | 2,066 | 1.2 | 2,118 | 2.5 | 2,171 | 2.5 | 6.3 |
| Other income | 581 | 500 | 612 | 513 | 590 | 643 | 25.3 | 659 | 2.5 | 675 | 2.5 | 31.7 |
| Total Income | 2,489 | 2,492 | 2,581 | 2,555 | 2,678 | 2,709 | 6 | 2,777 | 2.5 | 2,846 | 2.5 | 11.4 |

Economy, Transport & Environment Department

Income targets to 2014-15

| | 2009/10 | 2010/11 | 2010/11 | 2011/12 | 2011/12 | 2012/13 | Annual | 2013/14 | Annual | 2014/15 | Annual | 3 year |
|---------------------------------------|-----------------|-------------------|-----------------|-------------------|-------------------------------|-----------------|-------------|-----------------|-------------|-----------------|-------------|-------------|
| | Actual £000s | Estimate £000s | Actual £000s | Estimate £000s | Projected Outturn £000s | Target £000s | Change % | Target £000s | Change % | Target £000s | Change % | Change % |
| Government Grants | 6,700 | 5,682 | | 4,255 | | 3,466 | -18.5 | 3,273 | -5.6 | 3,273 | 0.0 | -23.1 |
| Grants & Contributions | 13,703 | 13,174 | | 14,457 | | 13,940 | -3.6 | 14,219 | 2.0 | 14,503 | 2.0 | 0.3 |
| Customer & Client receipts | 14,958 | 8,379 | | 8,813 | | 8,371 | -5 | 8,538 | 2.0 | 8,709 | 2.0 | -1.2 |
| Other income | 60,573 | 32,384 | | 30,799 | | 31,839 | 3.4 | 32,476 | 2.0 | 33,125 | 2.0 | 7.6 |
| Total Income | 95,934 | 59,619 | 0 | 58,324 | 0 | 57,616 | -1.2 | 58,506 | 1.5 | 59,611 | 1.9 | 2.2 |

Notes

Government Grants

Government grants are a variable item linked to specific projects or services. As such, forecasts are subject to change dependent on the amount of activity within a given year. Project grants have by definition a fixed lifetime, and may not always be replaced by other funding - the department would, however, expect to see the costs of such projects also cease.

For 2010/11 and 2011/12, grant income has been greater than estimated due to, amongst other items, receipt of DfT funding for winter damage during two severe winters. 2010/11 saw an additional £0.962m, 2011/12 an additional £2.604m.

Income is shown for all confirmed INTERREG projects, but none of these extend into 2013/14 or beyond.

Grants & Contributions

Actual outturn for 2010/11 was higher than estimated because of Waste unitary payment recharges to Brighton & Hove. These were offset by correspondingly higher than budgeted costs.

Customer & Clients Receipts

2010/11 Actuals were much higher than estimated because of a £5.647m accounting adjustment in recognition of prepayments within the Waste PFI contract.

Other Income

Other income has reduced largely because Home to School Transport recharges to Childrens' Services have been reduced by £2.1m on the basis of this and previous years' efficiency savings (i.e. costs have reduced correspondingly).

E,T&E Fees & Charges 2012-13

| SERVICE | Current Charge (2011-12) £ | Proposed Charge (2012-13) £ | % increase | Income budget (2012-13) £000 |
|--|----------------------------------|-----------------------------------|------------|------------------------------------|
| PLANNING | | | | |
| 12hr Traffic Count at a 4 arm junction (MCC) | 1,032.00 | 1125.00 | 9.01% | 80 |
| 12hr Traffic Count at a 3 arm junction (MCC) | 722.00 | 800.00 | 10.80% | 80 |
| Automatic Speed Survey for 7 days (ATC) | 340.00 | 375.00 | 10.29% | 80 |
| Planning Applications - per 0.1 hectare (minimum charge) | 135.00 | 135.00 | 0.00% | 131 |
| Fees for monitoring minerals & landfill sites | 96/288 | 96/288 | | 3 |
| Section 38 copy agreements | 40.80 | 42.00 | 2.94% | 1 |
| Design & Inspection Fees S38/278 | 3% of value of development | | | 84 |
| Travel Plan 80+ House developments | 5,000.00 | 5000.00 | 0.00% | 10 |
| Travel Plan 120+ House developments | 6,500.00 | 7500.00 | 15.38% | 15 |
| District Land Charge Search fees | 32.00 | 32.00 | 0.00% | 153 |
| Personal Search fees | | | #DIV/0! | 0 |
| Question 3.6a-1 | 4.64 | 4.64 | 0.00% | 11 |
| Highway schemes information - questions | 19.00 | 19.00 | 0.00% | 3 |
| HIGHWAYS | | | | |
| Construction Vehicle crossing licences | 100.00 | 200.00 | 100.00% | 9 |
| No Cold calling signs | 20.00 | | | 0 |
| Tables & Chairs on the highway - Initial investigation | 210.00 | 220.00 | 4.76% | 2 |
| Treated Effluent Licences | 300.00 | 315.00 | 5.00% | |
| Neighbourhood Watch Signs | 20.00 | 25.00 | 25.00% | |
| Tourist Amenity Signs | 125.00 | 130.00 | 4.00% | |
| Advertising 'A' boards - initial investigation | 330.00 | 345.00 | 4.55% | |
| Advertising 'A' boards - for 2 year period | 215.00 | 225.00 | 4.65% | |
| Advertising 'A' boards - for renewal | 90.00 | 95.00 | 5.56% | 6 |
| Return Lines - road markings to deter parking across private access | 40.00 | 45.00 | 12.50% | |
| Doctors Parking Spaces | 125.00 | 130.00 | 4.00% | |
| Temporary attachment of apparatus to streetlight | 50.00 | 52.00 | 4.00% | |
| Fixed Penalty Notices - Utility Companies | £80-£120 | £80-£120 | | 106 |
| Fixed Penalty Notices & Section 74- May Gurney | £20-£200 | £20-£200 | | |
| Sample Inspection | 50.00 | 50.00 | | 182 |
| Defect Inspections | 47.50 | 47.50 | | 40 |
| Section 74 - per working day overrun | £100-£2500 | £100-£2500 | | 15 |
| Charges for portable traffic lights - 2 way (design only) | 65.00 | 65.00 | 0.00% | 8 |
| Charges for portable traffic lights - 3 way (design & admin) | 145.00 | 155.00 | 6.90% | |
| Licensing of Builders Skips, Depositing Builders materials' and the erection of hoardings on the highway for 14 days | 40.00 | 45.00 | 12.50% | |
| Erection of scaffolding on the highway - per month | 40.00 | 45.00 | 0.125 | 141 |
| Private road opening licences (Section 50) | 285.00 | 300.00 | 5.26% | |
| Temporary Road Closure Orders - 21 day order | 125.00 | 130.00 | 4.00% | |
| Temporary Road Closure Orders - excess of 21 day | 245.00 | 255.00 | 4.08% | |
| Temporary Road Closure Orders - sign erection & maintenance | 150.00 | 160.00 | 6.67% | 32 |
| Road Closure by notice | 150.00 | 160.00 | 6.67% | 18 |
| Lease Cars - Payroll contributions and Hire charges | | | | 453 |
| L&P short term rentals | | | | 32 |
| L&P licences | | | | 1 |
| Rechargeable Works - admin | | | | 11 |
| Supervision of Estates Roads | | | | 85 |
| Small ad hoc highways income (wayleaves etc) | | | | 1 |
| Ringmer depot rentals (MayGurney/ Colas) | | | | 228 |
| Ringmer depot licences (May Gurney) | | | | 67 |
| PASSENGER SERVICES | | | | |
| Rent from BT for phone box on Uckfield station | | | | 0 |
| Ringmer School Travel Arrangements | | | | 63 |
| Balance | | | | |
| ENVIRONMENT | | | | |
| <u>Seven Sisters Country Park - car park</u> | | | | |
| Up to 2 hours - cars | 2.54 | 2.54 | 0.00% | |
| Over 2 hours - cars | 3.56 | 3.56 | 0.00% | |
| Up to 2 hours - coaches (except school coaches - free) | 5.08 | 5.08 | 0.00% | |
| Over 2 hours - coaches (except school coaches - free) | 10.16 | 10.16 | 0.00% | |
| Annual permit charge - first vehicle | 25.40 | 25.40 | 0.00% | |
| Annual permit charge - subsequent two vehicles | 15.24 | 15.24 | 0.00% | |
| Archaeological Consultation - consultants (per enquiry) | 88 | 87.50 | 0.00% | |
| Professional Assistance at Public Inquiries (daily rate) | 0.00 | 0.00 | | |
| Divisions of Rights of Way | 2,240.00 | 2240 | 0.00% | 11 |
| CON29 Additional land search Q5: Rights of Way | 10.00 | 10.00 | 0.00% | 2 |
| Traffic regulation order (RoW) | 750.00 | 786.00 | 4.80% | 4 |
| Temporary closure order (RoW) | 200.00 | 200.00 | 0.00% | 1 |
| Map checking service | 30.00 | 30 | 0.00% | |
| Amusements Backshore Land, lease,Camber (Bennett) | | | | 5 |
| Car parking, Johnson's Field (50% of overall income) | | | | 5 |
| Rights of Way Furniture Supply/ & Installation of Squeeze Stile | 30/150 | 30/150 | | |
| Rights of Way Furniture Supply/ & Installation of Step Stile | 50/200 | 50/200 | | |
| High Weald - other income core | | | | 9 |
| High Weald Other Income projects | | | | 35 |

| | | | | |
|---|---------------------|---------------------|--------|--------------|
| RoW/CMS - Exploring East Sussex adverts in publication | | | | 4 |
| Ashdown Forest | | | | 71 |
| Environment Various smaller incomes | | | | 10 |
| Landscape ad hoc fees etc | | | | 44 |
| Rye Harbour Nature Reserve Contribution (staff?) | | | | 71 |
| Balancing Figure (Small Income budgets not accounted for above) | | | | 26 |
| TRAFFIC & SAFETY | | | | |
| Supply Traffic Signals site Drawings and Specifications | 135.00 | 140.00 | 3.70% | |
| Cycle Training - per child (term time) | 16.00 | 16.32 | 2.00% | 46 |
| Minibus Theory | 30.50 | 60.00 | 96.72% | 11 |
| Driver Improvement | 175.00 | 175.00 | 0 | 24 |
| Speed Awareness (NOT ESCC income) | | | | 374 |
| <u>On Street Parking - Hastings</u> | | | | |
| Permits etc | | | | |
| Resident Permit - 1st | 75.00 | 75.00 | | |
| Resident Permit - 2nd | 120.00 | 120.00 | | |
| Shared Permit | 35.00 & 56.00 | 35.00 & 56.00 | | 168 |
| Waiver and Dispensation | £8.00/ day/£35 p/wk | £8.00/ day/£35 p/wk | | |
| Pay and Display | | | | |
| On street charge (per Half hour) | | | | |
| - Inner | 0.75 | 0.75 | | |
| - Outer | 0.30 | 0.30 | | 670 |
| Charges on Sundays | as week | as week | | |
| Penalty charge notice | 50.00 / 70.00 | 50.00 / 70.00 | | 517 |
| Penalty charge notice - discounted | 25.00 / 35.00 | 25.00 / 35.00 | | |
| <u>Rother</u> | | | | |
| Shared Permit (Bexhill) | 40.00 | 40.00 | | 10 |
| Exclusive Permit (Rye) | 75.00 | 75.00 | | |
| <u>On Street Parking - Eastbourne</u> | | | | |
| Pay & Display - up to 15 mins | 0.20 | 0.20 | | |
| - up to 30 mins | 0.4/0.5 & 1.00 | 0.4/0.5 & 1.00 | | |
| - up to 1 hour | 0.8/1.00 & 2.00 | 0.8/1.00 & 2.00 | | |
| - up to 2 hours | 1.5/2.00 & 3.00 | 1.5/2.00 & 3.00 | | 1,218 |
| - up to 4 hours | 2.50/3.00 | 2.50/3.00 | | |
| - up to 6 hours | 3.00 | 3.00 | | |
| - more than 6 hours | 4 | 4.00 | | |
| Penalty Charge Notice | 50.00 / 70.00 | 50.00 / 70.00 | | 635 |
| Penalty Charge Notice - discounted | 25.00 / 35.00 | 25.00 / 35.00 | | |
| Resident Permit | 25 | 25.00 | | |
| Business Permit | 420 & 220 | 420 & 220 | | 165 |
| Trader | 2 | 2.00 | | |
| Other Permit (Visitor, hotel, carer) | 1 | 0.90 | | |
| <u>On Street Parking - Lewes</u> | | | | |
| Pay & Display - 15 mins (High Street / Commercial) | 1 | 0.50 | | |
| - 20 mins (inner zone) | n/a | n/a | | |
| - 30 mins (intermediate zone) | 0 | 0.30 | | |
| *-1 day (intermediate) | 6 | 6.00 | | 393 |
| - 1 day (outer zone) | 2 | 1.50 | | |
| - 1 hour (outer zone) | 0 | 0.30 | | |
| Penalty Charge Notice | 50.00 / 70.00 | 50.00 / 70.00 | | 327 |
| Penalty Charge Notice - discounted | 25.00 / 35.00 | 25.00 / 35.00 | | |
| <u>Off Street (County Hall)</u> | | | | |
| Pay & Display - 1 hour | 1 | 0.80 | | |
| - 1 day | 8 | 8.00 | | 84 |
| 1 day permit holder | 1 | 1.00 | | |
| Penalty Charge Notice | 50.00 / 70.00 | 50.00 / 70.00 | | 24 |
| Penalty Charge Notice - discounted | 25.00 / 35.00 | 25.00 / 35.00 | | |
| Council employee Permit Income | | | | 1 |
| <u>Permits</u> | | | | |
| Residents - 1st permit | 95 | 95.00 | | |
| - 2nd Permit | 130 | 130.00 | | |
| - resident Visitor - per hour | 1 | 0.90 | | |
| Business - 3 month permit | 300 | 300.00 | | |
| - 6 month permit | 550 | 550.00 | | |
| - annual permit | 1,000 | 1,000.00 | | 231 |
| Healthcare - per hour | 1 | 0.90 | | |
| Trader - per hour | 4 | 3.50 | | |
| Hotel - per hour | 1 | 0.90 | | |
| Suspensions/Waivers | 6.00/15.00 | 6.00/15.00 | | |
| Traffic Signals rechargeable works | | | | 33 |
| Lewes off street - LDC PCN's | | | | 172 |
| Lewes on street other income | | | | 29 |
| WASTE | | | | |
| <u>Trade Waste Disposal - per tonne (includes landfill tax)</u> | | | | |
| Lewes, Wealden and Rother | 118 | 135.80 | 14.78% | 782 |
| Trading Standards | | | | |
| Weights and Measures Fees fixed annually by LACORS 12/13 figs pending | | | | 8 |
| Total Fees and Charges for T&E | | | | 8,371 |